Alberta

Freedom To Create. Spirit To Achieve.

International and Intergovernmental Relations

Annual Report
2009-2010

Government of Alberta

International and Intergovernmental Relations

Annual Report
2009-2010

CONTENTS

Preface 1

Minister's Accountability Statement 2

Message from the Minister 3

Management's Responsibility for Reporting 4

Results Analysis 5

Ministry Overview 7
Mission 7
Goals 7

Performance Measures Summary Table 9

Goal One: Build and maintain effective international relations and strategies 10
Enhancing Alberta-U.S. Relations 10
Demonstrating that Alberta is a Secure, Reliable, and Responsible Energy Provider 11
Providing Strategic Direction 11
Organizing Premier's and Minister's Missions 11
Coordinating Incoming Visits 12
Supporting Twinning Relationships 12
Goal One Performance Measures 13

Goal Two: Facilitate exports of Alberta's value-added goods and services and attract investment to Alberta 17
Organizing Events and Missions to Promote Trade and Attract Investment 17
Promoting Alberta and Facilitating Market Entry 19
Building Industry and Government Partnerships 21
Goal Two Performance Measures 22

Goal Three: Advocate Alberta's interests in trade and investment liberalization, internationally and domestically. 23
Negotiation and Implementation of Domestic Trade Agreements 23
Participating in the Negotiation and Implementation of International Trade Agreements 24
Goal Three Performance Measures 25

Goal Four: Advance the interests of Alberta as an equal partner in a strengthened, united Canada. 27
Ensuring Intergovernmental Co-ordination Related to Key Policy Issues 27
Advancing Alberta's Interests at Intergovernmental Meetings 27
Negotiating and Finalizing Intergovernmental Agreements 28
Goal Four Performance Measures 29
Ministry Expenses by Function 32
Financial Information 33
Table of Contents 35
Auditor's Report 36
Financial Statements 37
Other Information 53
Performance Measures Methodology 55
Client Satisfaction Survey 55
Reports and Narrative Records 56
International Offices Client Satisfaction Survey 57
Inventory of International and Intergovernmental Agreements 58

List of Tables

Table 1: Client Satisfaction with International Relations Division 13
Table 2: Client Satisfaction with the Alberta Office in Washington 13
Table 3: Reports/Narrative Records for Major International Meetings and Missions 13
Table 4: Client Satisfaction with International Offices and Trade Division 22
Table 5: Client Satisfaction with Alberta's International Offices 22
Table 6: Client Satisfaction with Trade Policy Branch 25
Table 7: Reports/Narrative Records for Major Trade Policy Meetings 25
Table 8: Client Satisfaction with Canadian Intergovernmental Relations Division 29
Table 9: Reports/Narrative Records for Intergovernmental Conferences and Meetings 30
Table 10: Ministry Expenses by Function 32
Table 11: Client Satisfaction Survey Questions 56

Preface

The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 24 Ministries.

The annual report of the Government of Alberta released June 24, 2010 contains Ministers' accountability statements, the consolidated financial statements of the Province and the *Measuring Up* report, which compares actual performance results to desired results set out in the government's business plan.

This annual report of the Ministry of International and Intergovernmental Relations contains the Minister's accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry business plan. This Ministry annual report also includes other financial information as required by the *Financial Administration Act* and *Government Accountability Act*, either as separate reports or as a part of the financial statements, to the extent that the Ministry has anything to report.

The Ministry of International and Intergovernmental Relations is a single entity and does not have regulated funds, provincial agencies, or government-controlled corporations as part of its operations.

Minister's Accountability Statement

The Ministry's annual report for the year ended March 31, 2010, was prepared under my direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at September 10, 2010, with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.

ORIGINAL SIGNED BY

Honourable Iris Evans
Minister of International and Intergovernmental Relations

Message from the Minister

International and Intergovernmental Relations (IIR) is integral to Alberta's success both nationally and internationally. As Minister, it is my pleasure to provide the Ministry's annual report, which highlights some of the excellent work we accomplished in 2009-2010.

IIR along with each government ministry took action in 2009 by looking internally at ways to more efficiently provide services to Albertans. The collective savings resulting from those efforts helped lower the deficit and improve the government's fiscal position.

IIR helped enhance Alberta's competitiveness this past year by ensuring our province's clean energy story was told internationally. We also worked with other ministries and other governments in Canada and around the world to enhance Alberta's presence in areas such as export development, investment attraction and governmental relations.

The work of our Ministry took us literally around the world. Last year, we organized 17 international missions, furthering trade and diplomatic relationships with the governments of United Arab Emirates, Mexico, Switzerland, Austria and the U.S. Highlights included the signing of a memorandum of understanding on economic cooperation with Abu Dhabi and a declaration of cooperation with the Government of Veracruz, Mexico to expand trade and investment.

Alberta's nine international offices continued to break new ground, further gaining valuable access into key markets such as Asia, United Kingdom, Germany and the U.S.

We also furthered our cooperation with other provincial governments this past year. Premier Stelmach promoted Alberta's interests for greater pan-Canadian trade liberalization at the Council of the Federation. IIR also worked with the government of British Columbia to launch a new corporate registry model, providing Alberta businesses a one-stop point of registration for doing business in both provinces as part of the *Trade, Investment and Labour Mobility Agreement*. Steps towards greater regional cooperation were also made at the Alberta-British Columbia-Saskatchewan Joint Cabinet Meeting.

Behind the scenes, the Ministry continued to advocate for Alberta's interests in national and international trade agreements such as provincial involvement in the negotiating process for a *Comprehensive Economic Trade Agreement* (CETA) between Canada and the European Union.

As we move forward, I am confident that IIR will continue to meet the needs of Albertans in national and international matters, ensuring our province is seen as a leader in Canada and around the world.

ORIGINAL SIGNED BY

Iris Evans
Minister

Management's Responsibility for Reporting

The executives within the Ministry have the primary responsibility and accountability to ensure the Ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Minister of International and Intergovernmental Relations. Under the direction of the Minister, I oversee the preparation of the Ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The financial statements are prepared in accordance with Canadian generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. The performance measures are prepared in accordance with the following criteria:

- Reliability – Information agrees with the underlying data and the sources used to prepare it.
- Understandability and Comparability – Actual results are presented clearly and consistently with the stated methodology and presented on the same basis as targets and prior years' information.
- Completeness – Performance measures and targets match those included in Budget 2009. Actual results are presented for all measures.

As Deputy Minister, in addition to program responsibilities, I establish and maintain the Ministry's financial administration and reporting functions. The Ministry maintains systems of financial management and internal control, which give consideration to costs, benefits and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance and Enterprise and the Minister of International and Intergovernmental Relations any information needed to fulfill their responsibilities; and
- facilitate preparation of Ministry business plans and annual reports required under the *Government Accountability Act*.

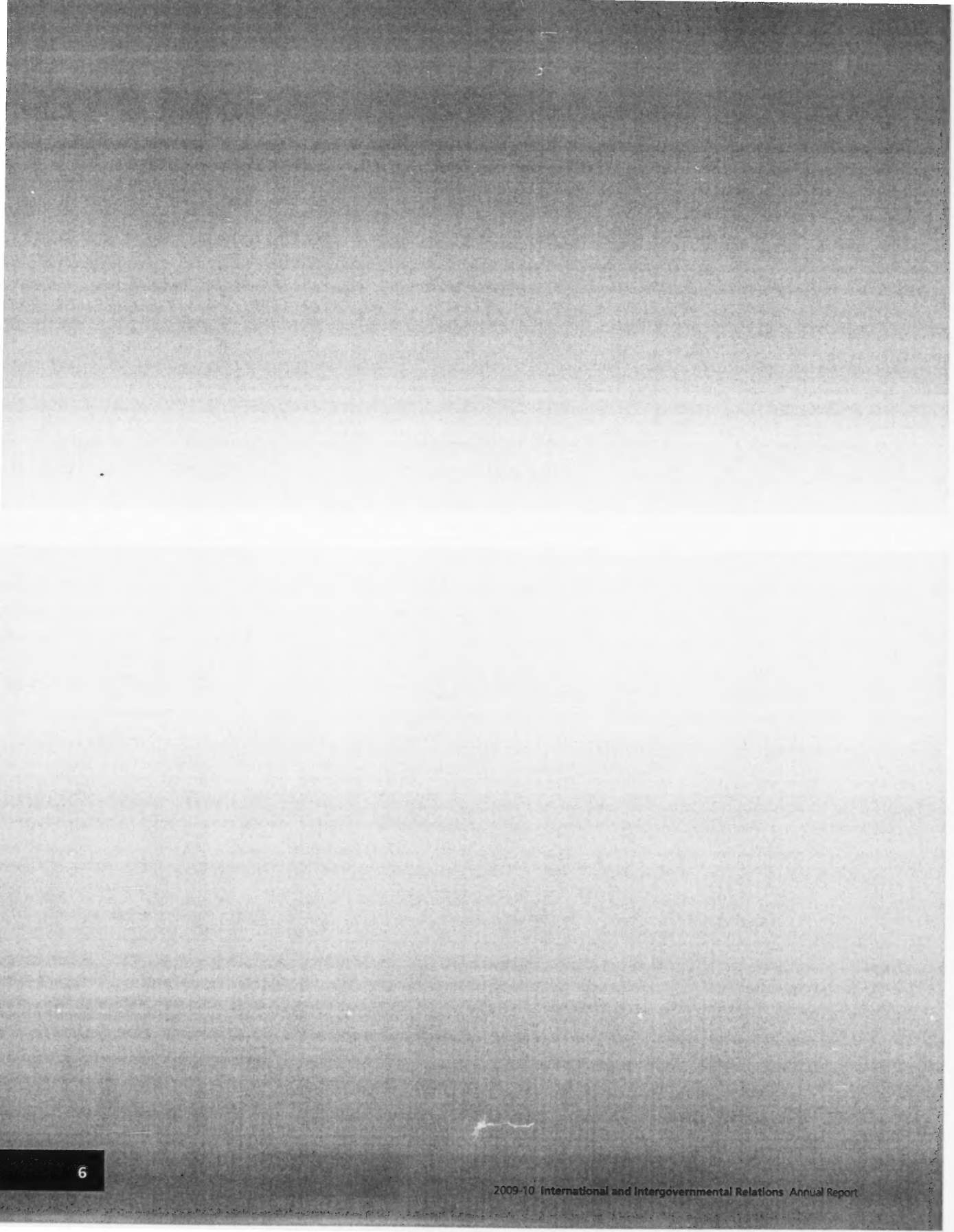
In fulfilling my responsibilities for the Ministry, I have relied, as necessary, on the executives within the Ministry.

ORIGINAL SIGNED BY

Paul Whittaker
Deputy Minister
International and Intergovernmental Relations

September 10, 2010

RESULTS ANALYSIS



Ministry Overview

Mission

Advance Alberta's interests by leading government-wide strategies that capitalize on Alberta's regional, national, and global relationships and opportunities.

International Relations

The Ministry works with other Alberta ministries to advance and develop Alberta's strategic international interests and relationships and to facilitate trade promotion and investment attraction in targeted international markets. The Ministry is responsible for advocating Alberta's interests within Canadian foreign policy, building and maintaining key alliances, and identifying strategic growth opportunities for Alberta industry through international partnerships. The Ministry also manages Alberta's nine international offices.

International Offices – Located in Beijing, Taipei, Hong Kong, Tokyo, Seoul, Mexico City, Munich, London, and Washington, D.C., the international offices are responsible for Alberta's advocacy, trade promotion, investment attraction, and other economic interests in their respective geographic region. While all offices are responsible for these activities, each office's mandate has been tailored to meet Alberta's priorities within the region. For example, the Alberta Washington Office focuses on advancing Alberta's policy interest in the U.S. while the other eight international offices have more of a trade and investment focus. An overview of the work of the international offices can be found in the annual *Alberta International Offices Activity Report*.

Intergovernmental Relations

The Ministry works with other Alberta ministries to ensure a coordinated Alberta approach to intergovernmental relations, representing Alberta's interests in the Canadian federation. Areas of responsibility include advancing Alberta's interests at meetings of First Ministers, the Council of the Federation, Western Premiers, and the Alberta, Saskatchewan, and British Columbia cabinets, as well as coordination of Alberta's overall international and domestic trade policy; fiscal, social, economic, and resource policies; and other interprovincial and federal-provincial issues, including national unity.

Goals

Goal One: Build and maintain effective international relations and strategies.

A strategic approach to Alberta's international relations and initiatives effectively promotes Alberta's interests and priorities to foreign government decision-makers and facilitates the two-way flow of goods, services, people, and investment between Alberta and the world.

Goal Two: Facilitate exports of Alberta's value-added goods and services and attract investment to Alberta.

Economic development and growth in Alberta is supported through the export of manufactured products and professional, scientific, and technical services to target markets and through the delivery of initiatives to attract, retain, and expand international investment.

Goal Three: Advocate Alberta's interests in trade and investment liberalization, internationally and domestically.

Opportunities for Albertans are enhanced through international and domestic trade, investment agreements, and negotiations that promote the free flow of goods, services, capital and labour, internationally and domestically.

Goal Four: Advance the interests of Alberta as an equal partner in a strengthened, united Canada.

A coordinated and strategic approach to intergovernmental relations supports Alberta's participation and leadership in the Canadian federation in pursuit of a federal system that serves the needs of Albertans and Canadians.

More information on the Ministry of International and Intergovernmental Relations can be found on the Ministry website at: http://www.international.alberta.ca

Performance Measures Summary Table

CORE BUSINESSES/GOALS/ PERFORMANCE MEASURE(S)		PRIOR YEARS' RESULTS			TARGET	CURRENT ACTUAL
International and Intergovernmental Relations.						
1.	**Build and maintain effective international relations and strategies.**					
1.a*†	Per cent of clients satisfied with services provided by International Relations Division. (Biennial Survey)	n/a 2006-07	95% 2007-08	n/a 2008-09	**91%**	n/a 2009-10
1.b*	Per cent of clients satisfied with services of the Alberta Office in Washington. (Biennial Survey)	n/a 2006-07	95% 2007-08	n/a 2008-09	**90%**	92% 2009-10
1.c	Reports/narrative records from major international meetings and missions are reported in the annual report.	100% 2006-07	100% 2007-08	100% 2008-09	**100%**	100% 2009-10
2.	**Facilitate exports of Alberta's value-added goods and services and attract investment to Alberta.**					
2.a*†	Per cent of clients satisfied with services provided by International Offices and Trade division. (Biennial Survey)	78% 2006-07	89% 2007-08	n/a 2008-09	**90%**	n/a 2009-10
2.b	Per cent of clients satisfied with the services of international offices. (Biennial Survey)	91% 2006-07	n/a 2007-08	86% 2008-09	**n/a**	n/a 2009-10
3.	**Advocate Alberta's interests in trade and investment liberalization, internationally and domestically.**					
3.a*†	Per cent of clients satisfied with services provided by Trade Policy Branch. (Biennial Survey)	n/a 2006-07	86% 2007-08	n/a 2008-09	**89%**	n/a 2009-10
3.b	Reports/narrative records from major trade policy meetings are reported in the annual report.	100% 2006-07	100% 2007-08	100% 2008-09	**100%**	100% 2009-10
4.	**Advance the interests of Alberta as an equal partner in a strengthened, united Canada.**					
4.a*†	Per cent of clients satisfied with services provided by Canadian Intergovernmental Relations. (Biennial Survey)	n/a 2006-07	94% 2007-08	n/a 2008-09	**90%**	n/a 2009-10
4.b	Reports/narrative records from First Ministers' or Premiers' intergovernmental meetings are reported in the annual report.	100% 2006-07	100% 2007-08	100% 2008-09	**100%**	100% 2009-10

* Indicates Performance Measure Results that were reviewed by the Office of the Auditor General in 2008-09 – see the Auditor General's Review Engagement Report in the Ministry's 2008-09 Annual Report. The Ministry worked with the Office of the Auditor General to ensure that these results are presented clearly and consistently in this report; however, a new Review Engagement Report was not issued as no new data was reviewed.

† Results for 2009-10 are not available for these measures. As a result of a re-organization in 2009, the organizational units upon which these performance measures were based no longer exist. New service-based client satisfaction performance measures are currently under development.

For more detailed information see Performance Measures Methodology in the Other Information section of this report.

The performance measures indicated with an asterisk were selected for review by Ministry management based on the following criteria established by government:

1. Measures that have well established methodology and data reporting,
2. Measures that have outcomes over which the government had a greater degree of influence, and
3. Each goal has at least one reviewed performance measure.

The Ministry introduced new goals in its 2010-13 Ministry Business Plan. As a result, all of the Ministry performance measures identified in this report will be replaced by new performance measures, which are currently under development.

Goal One: Build and maintain effective international relations and strategies

The Ministry's 2009-10 results related to this goal include:

- enhancing Alberta-U.S. relations
- demonstrating that Alberta is a secure, reliable, and responsible energy provider
- providing strategic direction
- organizing Premier's and Minister's missions
- coordinating incoming visits
- supporting twinning relationships

Goal one is supported by Alberta's international offices. An overview of the work of the international offices can be found in the annual *Alberta International Offices Activity Report.*

Enhancing Alberta-U.S. Relations

The Ministry, including the Alberta Washington Office, worked with other Alberta ministries, the Federal Government, other provinces, and the private sector to build relations with the U.S.

Alberta strengthened its relationship with and advocated its economic priorities to the U.S. by participating in 16 meetings of U.S. bilateral councils and multilateral organizations including the Canadian American Border Trade Alliance (CanAm BTA), the Chamber of the Americas (COTA), the Council of State Governments (CSG), the Pacific NorthWest Economic Region (PNWER), the Pacific Northwest Economic Development Council (PNEDC), the National Governors Association (NGA), the Ports-to-Plains Alliance for a trade corridor, and the Western Governors' Association (WGA). These meetings were attended by the Premier or the Minister of International and Intergovernmental Relations or MLAs on behalf of the Minister. Descriptions of Premier missions, Minister missions, and MLA missions are included in the "Goal One Performance Measures" section of this report. Key results for 2009-10 included:

- Alana DeLong, MLA Calgary-Bow, represented Alberta on a panel discussing the role of provincial and state legislatures at Boise State University's annual Canada Week event in April 2009 in Boise, Idaho.
- The Minister of International and Intergovernmental Relations along with Leonard Mitzel, MLA Cypress-Medicine Hat, represented Alberta at the Canadian American Border Trade Alliance (CanAm BTA) Annual Meeting in May 2009 in Ottawa.
- Alana DeLong, MLA Calgary-Bow; Kyle Fawcett, MLA Calgary-North Hill; Richard Marz, MLA Olds-Didsbury-Three Hills; and Leonard Mitzel, MLA Cypress-Medicine Hat, represented Alberta at the 2009 PNWER Winter Meeting in November 2009 in Regina, Saskatchewan.
- Ministry officials participated in outreach events in the U.S. in collaboration with Canadian consulates in Chicago, Denver, Los Angeles, New York, San Francisco and Seattle as well as with U.S.-based partners.

Demonstrating that Alberta is a Secure, Reliable, and Responsible Energy Provider

The Ministry continued to build international understanding of Alberta as a secure, reliable, and responsible developer and supplier of energy. Briefings on Alberta's energy and environment policies and strategies featured prominently in presentations developed for outgoing missions and incoming VIP delegations of diplomats, elected officials, government and agency administrators and representatives of non-governmental organizations from various countries.

Key initiatives in 2009-10 included:

- Alberta's leadership commitment and action on energy and the environment were outlined to international audiences. During various international missions, the Premier and Minister reinforced Alberta's commitment to environmentally responsible development of Alberta's energy resources, including the oil sands. Descriptions of these missions can be found below in the "Goal One Performance Measures" section of this report.
- The Ministry worked in partnership with other Alberta ministries and other governments to develop and deliver 28 incoming energy oil sands missions with Canadian, American and other international representation.
- The Ministry worked in partnership with Alberta Energy, Alberta Environment, the Alberta United Kingdom Office, the Alberta Germany Office and Canadian Embassies in Europe to organize and lead carbon capture and storage symposiums in Oslo, London and Dusseldorf.
- The Ministry led advocacy efforts, in cooperation with the Government of Canada, to address issues and provide information related to developing U.S. environmental and energy policies, such as low-carbon fuel standards.

Providing Strategic Direction

Development of a new international strategy continued, to assist in responding to the opportunities and challenges emerging from the changing realities of the global economic climate. The Ministry reviewed and provided advice to ministries on the development of their international intergovernmental agreements to ensure Alberta's international objectives were met. As well, the Ministry worked with other ministries to respond to international developments, such as the earthquakes in Haiti and Chile.

Organizing Premier's and Minister's Missions

The Ministry provided leadership and co-ordination for missions undertaken by the Premier and the Minister, as well as provided advice to other ministries on their ministerial missions.

In 2009-10, Premier Stelmach undertook three missions (Switzerland and Austria in May 2009; Park City, Utah in June 2009; and United Arab Emirates in January 2010) to promote Alberta as an environmentally responsible, global energy centre offering excellent opportunities for investment and trade.

The Minister undertook five missions in 2009-10 to: Boise, Idaho, in July 2009; La Quinta, California, in November 2009; San Diego, California, in December 2009; and Washington, D.C., in February 2010. They were part of Alberta's efforts to promote the province's secure energy exports and the importance of open trade with the United States. A mission to Mexico in March 2010 provided an opportunity to expand trade and investment with Alberta's fourth largest trading partner.

Detailed mission and expense reports are available on the Ministry website at: http://www.international.alberta.ca

Coordinating Incoming Visits

The Ministry worked in partnership with other ministries to co-ordinate numerous incoming visits by diplomats, elected representatives, and officials from various regions, including China, the European Union, Germany, Mexico, and the U.S., and to showcase Alberta's strengths during these visits. The Ministry developed and coordinated 36 programs for incoming international visitors to Alberta, including notable visits by the Saxony Minister-President, the Jalisco Secretary General, the Chinese Ambassador to Canada, the Deputy Prime Minister of Ireland, the European Union Ambassador to Canada, and the U.S. Ambassador to Canada.

Supporting Twinning Relationships

The Ministry worked with other Alberta ministries and stakeholders to provide leadership and co-ordination on Alberta's 13 twinning relationships, with the aim of enhancing government-to-government relations.

During the year, the Ministry hosted several delegations from Alberta's sister provinces/states/prefecture which provided opportunities to share one another's experiences on a range of topics:

- In July 2009, the Ministry hosted a delegation led by the Secretary General of Jalisco from Jalisco, Mexico. Alberta and Jalisco renewed their twinning relationship and signed a number of other cooperation agreements (July 2009). This visit was reciprocated in March 2010 with a mission to Mexico by the Minister. Details of this mission can be found in the section below.
- In August-September 2009, the Ministry hosted a delegation from Hokkaido, Japan to plan for the upcoming 30th anniversary of the Alberta-Hokkaido twinning relationship.
- In August-September 2009, the Ministry hosted a delegation from Heilongjiang, China, interested in developing an Alberta study and work experience program.
- In September 2009, the Ministry hosted a delegation led by the Lieutenant Governor of Gangwon from Gangwon, Korea. A variety of interests were discussed, including a possible museum exchange.
- In February 2010, the Minister hosted a delegation led by the Minister-President of Saxony (Premier equivalent) from Saxony, Germany, to renew the Alberta-Saxony cooperation agreement.

Goal One Performance Measures

TABLE 1 » CLIENT SATISFACTION WITH INTERNATIONAL RELATIONS DIVISION

	2007-08 RESULT	2009-10 RESULT	2009-10 TARGET
1.a Per cent of clients satisfied with services provided by International Relations Division.	95%	n/a	91%

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied." In 2007-08, 95 per cent of clients using the services of the International Relations division were satisfied or very satisfied. This result represents an increase of 7 per cent compared to the previous year (88 per cent satisfaction in 2006-07).

TABLE 2 » CLIENT SATISFACTION WITH THE ALBERTA OFFICE IN WASHINGTON

	2007-08 RESULT	2009-10 RESULT	2009-10 TARGET
1.b Per cent of clients satisfied with the services of the Alberta Office in Washington.	95%	92%	90%

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESINNOVA IN 2009-10

The Ministry's 2009-10 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2009-10, 92 per cent of clients using the services of the Alberta Office in Washington were satisfied or very satisfied. This result represents a decrease of 3 per cent compared to the previous survey (95 per cent satisfaction in 2007-08).

TABLE 3 » REPORTS/NARRATIVE RECORDS FOR MAJOR INTERNATIONAL MEETINGS AND MISSIONS

	2008-09 RESULT	2009-10 RESULT	2009-10 TARGET
1.c Reports/narrative records from major international meetings and missions are reported in the annual report.	100%	100%	100%

SOURCE: INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS

The Ministry is responsible for coordinating Alberta's participation at annual meetings of U.S. bilateral councils and multilateral organizations. During 2009-10, Alberta strengthened its relationship with and advocated its economic priorities to the United States by participating in 16 meetings of U.S. bilateral councils and multilateral organizations including National Governors' Association, Pacific

NorthWest Economic Region, Council of State Governments, Ports-to-Plains Trade Corridor Alliance, Western Governors' Association, Canadian American Border Trade Alliance, Pacific Northwest Economic Development Council, and Chamber of the Americas.

In 2009-10, the Ministry met its target of reporting 100 per cent of narrative records from international meetings and missions. Narrative records for major international meetings and missions can be found on the Ministry website at: http://www.international.alberta.ca

Premier's Missions

Mission to Switzerland and Austria – May 2-9, 2009

The Premier undertook a mission to Switzerland and Austria to advocate on behalf of Alberta's trade, investment and energy interests. The Premier met with leading international organizations including the OPEC, the WTO and the World Business Council for Sustainable Development to exchange ideas and share perspectives on issues of common interest.

Mission to Park City, Utah – June 14-16, 2009

The Premier and the Minister of Environment represented Alberta at the 2009 Western Governor's Association (WGA) meeting, focusing on climate change policy that balances environmental protection, energy security and economic growth. Notable meetings included those with U.S. Energy Secretary Steven Chu and U.S. Federal Energy Regulatory Commission Chairman Jon Wellinghoff.

Mission to Abu Dhabi, United Arab Emirates – January 16-21, 2010

The Premier undertook a mission to Abu Dhabi in the United Arab Emirates (UAE) to speak at the World Future Energy Summit and to promote Alberta as an environmentally responsible, global energy centre offering excellent opportunities for trade and investment. The Premier met with senior UAE officials and other international government officials at the Summit. As well, the Premier signed two agreements on economic cooperation with the Government of Abu Dhabi, committing both jurisdictions to further collaboration.

Minister's Missions

Mission to Boise, Idaho – July 12-16, 2009

The Minister along with the Minister of Energy led Alberta's delegation to the 2009 Pacific NorthWest Economic Region (PNWER) Annual Summit. The mission also included eight government MLAs. The meeting provided an opportunity to network with legislators, institutions and companies from across the PNWER region. As well, the first classroom session of the certificate program for legislators offered by the PNWER Legislative Energy Horizons Institute was held concurrently with the Summit. The Pacific NorthWest Economic Development Council (PNEDC) also met at this time with participation from the eight MLAs. PNEDC consists of members from the Pacific Northwest with the purpose of forging stronger economic development relations in the region.

Mission to La Quinta, California – November 12-15, 2009

The Minister and Ty Lund, MLA for Rocky Mountain House, participated in the Council of State Governments (CSG) Annual Conference in La Quinta, California, to meet with legislators from across the U.S. The event covered a number of topics relevant to Alberta's interests, including energy, the environment, education, health and transportation and provided a forum to share best practices in delivering government services.

Mission to San Diego, California – December 9-10, 2009

The Minister joined legislators from across Canada and the U.S. at the PNWER Legislative Energy Horizons Institute to participate in a program designed to educate Canadian and U.S. legislators about the North American energy infrastructure and delivery system. This course was the second of three classroom sessions in the certificate program.

Mission to Washington, D.C. – February 18-21, 2010

The Minister participated, along with seven Canadian Premiers, in the Council of the Federation mission to Washington, D.C., to promote the province's secure energy exports and the importance of open trade with the U.S. The mission coincided with the National Governors' Association's Winter Meeting, providing an opportunity for the Minister to network with governors from across the U.S.

Mission to Mexico – March 19-28, 2010

The Minister undertook a mission to Mexico and the State of Jalisco to continue building on the 10-year relationship between Alberta and Jalisco. The Minister signed a declaration of cooperation with the Government of Veracruz to expand trade and investment, share best practices in energy development and promote linkages between educational institutions in both jurisdictions.

MLA Missions

Mission to Boise, Idaho – April 6-9, 2009

Alana DeLong, MLA Calgary-Bow, represented Alberta on a panel discussing the roles of provincial and state legislatures as part of the Boise State University's annual Canada Week. The mission allowed MLA DeLong to discuss regional and current issues such as energy, climate change and the world financial crisis with Idaho legislators and local leaders.

Mission to Coeur d'Alene, Idaho – May 15-18, 2009

Len Webber, Parliamentary Assistant for Energy, and Ty Lund, MLA for Rocky Mountain House, represented Alberta at the 2009 spring conference of the Council of State Governments (CSG). They networked with legislators and government leaders from across the U.S. and discussed regional and current issues such as energy, climate change, transportation and the world financial crisis.

Mission to Denver, Colorado – June 8-9, 2009

Leonard Mitzel, MLA for Cypress-Medicine Hat, represented Alberta at its first meeting with the Ports-to-Plains Alliance (PTP) for a trade corridor. The purpose of the meeting was to plan the integration of Alberta into the organization. Through the partnership, Alberta will strengthen its trade relations with Texas, Colorado, Oklahoma, Montana, New Mexico, North Dakota, South Dakota, Nebraska, and Wyoming, several of which already rank among Alberta's top trading partners. Additionally, the alliance will enable Alberta and the other members to better address the challenges and opportunities common to all the communities in the Ports-to-Plains region, North America's energy and agricultural heartland.

Mission to San Angelo, Texas – July 29-30, 2009

Leonard Mitzel, MLA for Cypress-Medicine Hat, represented Alberta at the quarterly Board of Directors meeting of the Ports-to-Plains Alliance for a trade corridor. The Board evaluated the financial affairs of the organization as well as upcoming business, including events and marketing plans.

Mission to Denver, Colorado and Laredo, Texas – September 14-18, 2009

Leonard Mitzel, MLA for Cypress-Medicine Hat, represented Alberta at the 16th Annual Manufacturing and Logistics Symposium, sponsored by the Ports-to-Plains Alliance. The three-day conference in Laredo, Texas, focused on issues such as global competitiveness, trade protectionism and border congestion. En route to Laredo, MLA Leonard Mitzel made a presentation about Alberta's oil sands to the Americas Executive Forum Luncheon in Denver, Colorado. Mitzel's presentation provided key business leaders and government officials from the U.S., Mexico, and South America with an overview of opportunities in Alberta's oil sands region. The presentation was sponsored by the Chamber of Americas and the Ports-to-Plains Alliance.

Mission to Lubbock, Texas – September 29-October 2, 2009

Leonard Mitzel, MLA for Cypress-Medicine Hat, represented Alberta at the annual meeting of the Port-to-Plains Alliance for a trade corridor, providing an opportunity for Alberta to further develop contacts with U.S. government and business representatives.

Mission to Santa Fe, New Mexico – October 5-8, 2009

Ty Lund, MLA for Rocky Mountain House, represented Alberta at the annual meeting of the Council of State Governments WEST (CSG-WEST). The event covered a number of policy issues relevant to Alberta's interests, including energy and transportation, global competitiveness, and the U.S. stimulus plan.

Mission to Olympia, Washington and Boise, Idaho – January 12-15, 2010 and Mission to Juneau, Alaska – January 24-26, 2010

Kyle Fawcett, MLA for Calgary-North Hill, and Richard Marz, MLA for Olds-Didsbury-Three Hills, were Alberta's legislative delegation to the PNWER state capital visits. In Olympia, Washington, MLA Kyle Fawcett met with the Washington Department of Ecology and discussed Washington State's development of a Low Carbon Fuel Standard (LCFS). In Boise, Idaho, he met with the Environment, Energy, and Technology House and Senate Committee about the oil sands. In Juneau, Alaska, MLA Richard Marz met with the Joint Session on the Senate Special Committee on World Trade, Innovation and Technology and the House Committee on Economic Development, Trade and Tourism about the oil sands and Alberta's $2 billion investment in carbon capture and storage projects.

Mission to Helena, Montana – February 24-25, 2010 and Malta, Montana – February 27-28, 2010

Leonard Mitzel, MLA for Cypress-Medicine Hat, represented Alberta as part of the delegation to Montana of the Ports-to-Plains Alliance for a trade corridor. MLA Leonard Mitzel met with Montana Governor Brian Schweitzer and Highway #2 Association representatives to discuss the importance of efficient and effective highway infrastructure between Alberta and Montana and enhanced highway connections with the network of the Ports-to-Plains Alliance for a trade corridor.

Goal Two: Facilitate exports of Alberta's value-added goods and services and attract investment to Alberta

The Ministry's 2009-10 results related to this goal include:

- organizing trade promotion and investment attraction events and missions
- promoting Alberta and facilitating market entry
- building industry and government partnerships

Goal Two is supported by Alberta's international offices. An overview of the work of the international offices can be found in the annual *Alberta International Offices Activity Report*.

Organizing Events and Missions to Promote Trade and Attract Investment

The Ministry collaborated with public- and private-sector partners to organize and deliver several events and missions to promote trade and attract investment. Together, they assisted Alberta businesses to develop relationships with potential investors, partners, and customers. Efforts were also undertaken to promote Alberta to targeted companies within priority sectors and to capital investors as an attractive destination for foreign direct investment. Key results for 2009-10 included:

- The Ministry led a delegation of 11 Alberta companies to ICT Expo in Hong Kong in April 2009. Alberta information communications and technology expertise was showcased through product and services demonstrations, business forums and pre-arranged matching meetings.
- The Ministry led a delegation of 27 Alberta oil and gas companies to Houston, Texas, in May 2009 for the Offshore Technology Conference, the world's foremost event for the development of offshore resources in the fields of drilling, exploration, production and environmental protection. This opportunity to showcase Alberta's expertise in petroleum equipment/services assisted Alberta companies in accessing international markets.
- The Ministry along with the Canada Eurasia Russia Business Association led a mission of seven Alberta companies to the Canada/Russia Business Summit and the Moscow International Oil and Gas Exhibition in Krasnave Presnva, Moscow, in June 2009. The event was centered on one-on-one meetings, matchmaking and networking events, as well as workshops at the Canadian Embassy.
- The Ministry led a delegation of six Alberta oil and gas companies to EXPETRO 2009, the largest oil and gas trade show in Mexico, in June 2009 in Veracruz, Mexico. This international exhibition showcased technological innovations within the oil and gas industry and provided Alberta companies with exposure to the market, potential customers/partners and access to a wide range of experts in all aspects of conducting business in Mexico.

- The Ministry, with the assistance of the Alberta Taiwan Office, led a trade and investment delegation to Computex Taipei in June 2009. Nine Alberta companies participated in this computer exhibition, the largest ICT show in Asia, through the Alberta showcase booth and the Canada Pavilion. Alberta participants also were engaged in business seminars and business matching meetings with local industry in pursuit of business collaboration.
- The Ministry led Alberta's presence, featuring a contingent of 12 Alberta organizations, at the Paris Air Show in Paris, France, in June 2009. The event provided opportunities to network, generate sales/investment leads, participate in company/industry/country briefings, and increase awareness about Alberta's aerospace and defense industry.
- The Alberta Japan Office collaborated with the Alberta Barley Commission and Alberta Agriculture and Rural Development to organize and facilitate an Alberta barley education seminar in Tokyo, Japan in September 2009. This technical symposium and export promotion event targeted 75 key Japanese buyers of Alberta barley and malt barley products, ranging from leading beer, liquor and tea manufacturing companies to livestock feed companies.
- The Ministry led a mission to the Rio Pipeline Trade Show in Rio De Janeiro, Brazil, in September 2009 to profile Alberta's expertise in petroleum equipment/services and to assist Alberta companies in accessing downstream opportunities. A workshop was organized in cooperation with the Canadian Federal Government to promote business partnering.
- The Alberta United Kingdom Office participated in the London Cross-Border Co-Investment Summit in October 2009. This investment event drew 150 investors, sponsors and participants from Canada and the U.K. Three of the 24 Canadian companies making presentations were from Alberta, and, of the five "top deals of the day" awards, two went to Alberta companies.
- The Ministry led a delegation of five Alberta oil and gas companies to participate in the Society of Petroleum Engineers' Annual Technical Conference and Exhibition in New Orleans, Louisiana in October 2009. The event provided an opportunity to showcase Alberta's expertise in unconventional oil and gas resources.
- The Ministry along with Alberta Finance and Enterprise, the City of Edmonton and Edmonton Economic Development partnered to showcase Alberta's heavy oil capabilities at the World Heavy Oil Congress in Margarita, Venezuela, in November 2009. The event provided an opportunity for Alberta and the heavy oil community to promote heavy oil technology progress and facilitate international cooperation.
- The Ministry and representatives from six Alberta health technology and medical devices companies participated in Medica, the world's largest event for the health sector, in Dusseldorf, Germany in November 2009. Alberta companies exhibited their products within the Canada Pavilion or jointly with partners, held meetings with existing and potential new partners, and participated in Canadian and other matchmaking and networking events. The Ministry also made several investment calls to potential international investors.

- The Ministry led a delegation of seven Alberta companies to the Mobile World Congress, the world's largest event for the wireless sector, in Barcelona, Spain, in February 2010. Alberta companies showcased their products, held a number of one-on-one meetings with top level representatives from the world's leading companies and participated in Canadian matchmaking events.
- The Ministry led a delegation of seven Alberta aerospace companies to the Singapore Air Show, South Asia's largest aerospace and defense show, in February 2010. An Alberta Pavilion was organized within the Canada Pavilion. Events centered on one-on-one meetings, matchmaking and networking, as well as conference and key note addresses from top aviation experts from the region.
- The Ministry led Alberta's presence at Ecobuild 2010, the largest event in the world for sustainable design, construction and the built environment in London, England in March 2010. Seven Alberta organizations participated in the Alberta Booth in the Canadian Pavilion.
- The Ministry led the development of an Alberta Energy Opportunities Seminar held in Tokyo, Japan in March 2010. The event, attended by more than 200 Japanese energy executives, successfully profiled Alberta's environmental initiatives, investment opportunities, and export of energy products, as well as potential research and development partnerships between Alberta and Japan.

Promoting Alberta and Facilitating Market Entry

The Ministry assisted export-ready Alberta businesses to develop their capabilities to export products and services to international markets by showcasing Alberta internationally and encouraging export and trade development in targeted industry sectors. Key results for 2009-10 included:

- The Alberta Korea Office, in partnership with the Alberta Energy Research Institute, successfully competed to have Alberta identified as the location for Korean National Oil Corporation's (KNOC) International Technical Centre. KNOC will locate their International Technical Centre in Calgary.
- The Alberta Mexico Office organized the visit of high level officials from PEMEX, Mexico's state-owned oil and gas company, to Alberta in June 2009 to highlight opportunities generated by recent reforms to Mexico's legal framework in the energy sector. Over 100 people attended the main event at the Calgary Chamber of Commerce and related events focused on drilling and enhanced oil recovery.
- The Alberta Germany Office developed a program for the mission of the Minister of Advanced Education and Technology in June 2009. The objective of the mission was to build partnerships with German companies and institutions. The Minister signed a memorandum of understanding on scientific and educational cooperation between Alberta and the German state of Bavaria.

- The Alberta Washington Office (AWO) provided guidance, advice and support to "SolAbode," Alberta's entry in the 2009 Solar Decathlon on the National Mall in Washington, D.C., in October 2009. Nearly 100 students and officials from the University of Calgary, SAIT Polytechnic, the Alberta College of Art and Design, and Mount Royal University competed in the 12-day competition, finishing sixth overall among 20 international teams. The AWO provided on-the-ground assistance through the months of planning and co-hosted a reception at the Canadian Embassy honoring the team.
- The Ministry along with the Canadian Embassy participated at the XX Latin American Petroleum Show in Maracaibo, Venezuela, in October 2009. Both Alberta and the Canadian Embassy have been participating at this significant oil event for more than 15 years to support companies entering the market for the first time and/or companies already in the market that need additional assistance and exposure.
- The Alberta Hong Kong Office supported a mission to Hong Kong undertaken by the Minister of Agriculture and Rural Development in November 2009 to advance beef market access. The ongoing joint market advocacy efforts with the Federal Government led to the opening of the Hong Kong market for Canadian beef and beef products in December 2009.
- The Ministry led a delegation of 12 Alberta companies to the Colombia Oil and Gas Trade Show in Bogota, Colombia, in December 2009. These Alberta companies had an opportunity to meet oil and gas operators and service companies in Colombia to identify a number of opportunities to sell their equipment and services as well as to form possible joint ventures.
- The Ministry carried out an extensive outreach program in Red Deer in February 2010 as part of the Central Alberta Rural Manufacturers Association's "Global Market Entry Strategies: Best Practices" learning event. Opening remarks for the session were made by the IIR Minister followed by several presentations by Ministry staff highlighting the most effective market entry strategies for new exporters in key markets identified by the Association (the U.S., Latin America, Russia, the Middle East and North Africa, India and Southeast Asia).
- The Ministry in collaboration with Advanced Education and Technology and Alberta ICT industry associations organized the Greater China: ICT Symposium in March 2010 in Edmonton and Calgary. Renowned speakers from Beijing, Hong Kong, Taiwan and Ottawa attracted over 70 attendees to the event. First hand information on strategic preparation for ICT market entry into Greater China was presented. One-on-one meetings were also arranged for the attendees with speakers for direct consultation in formulating their business strategy.
- The Ministry led a delegation of 11 Alberta companies and industry associations to the China International Petroleum and Petrochemical Technology and Equipment Exhibition (CIPPE) in Beijing, China, in March 2010. The event provided an opportunity to profile Alberta's expertise in petroleum equipment/services and to assist Alberta companies in accessing the fast growing China market. Seminars and workshops organized during the CIPPE helped to further promote Alberta's unconventional oil and gas development as well as business partnering.

Building Industry and Government Partnerships

The Ministry partnered with the Canadian government, other provincial governments, foreign government agencies, international financial institutions, and industry associations to assist Alberta companies in building trade relations and to attract investment to Alberta. Key results for 2009-10 included:

- The Ministry organized a delegation of eight Alberta companies to participate in the World Bank Group's Energy Week 2009, the pre-eminent gathering of policy-makers and practitioners engaged in the strategic issues of energy and development, in Washington, D.C., in April 2009. Energy Week 2009 attracted senior-level energy and finance industry executives, senior donor and developing country government officials, stakeholders and leading-edge thinkers of the energy sector who provided insight into the potential solutions to global energy challenges.
- The Ministry helped organize a renewable energy and energy efficiency mission to Washington, D.C. in November 2009 that attracted approximately 40 participants from 30 different companies/organizations and 13 different countries with expertise in a variety of fields such as energy technology manufacturing and supply, economic development, advisory services, consultancy, construction and power generation and transmission. Participants had an opportunity to meet with the World Bank Group, Inter-American Development Bank, Asian Development Bank, Millennium Development Corporation, Organization of American States, United Nations Industrial Development Organization and the U.S. Department of Energy.
- The Ministry worked with British Columbia and Saskatchewan to show the provinces' cleantech and environmental technologies industries at the Pollutec International Exhibition, the world's leading event for the environment market in Paris, France in December 2009.
- The Ministry led a mission that included the ministries of Energy, Environment, as well as Finance and Enterprise to Globe 2010, the world's largest and longest-running events series dedicated to the business of the environment, in Vancouver, British Columbia, in March 2010. The event brings together world-renowned sustainability experts to survey leading-edge environmental innovations and to participate in global networking opportunities. The event provided an opportunity to profile Alberta's leadership, commitment and action on environmentally responsible energy development.
- The Ministry partnered with British Columbia and Ontario to showcase the provinces' information communication technologies (ICT) industries at the CeBIT Trade Show, the world's foremost tradeshow for the digital industry in Hanover, Germany, in March 2010. Participation in CeBIT enabled Alberta companies to promote their products and identify potential business partners. Participation also provided an opportunity to position Alberta as a Canadian and North American centre of excellence in the ICT sector and highlight Alberta's expertise in wireless technology products and solutions.

Goal Two Performance Measures

TABLE 4 » CLIENT SATISFACTION WITH INTERNATIONAL OFFICES AND TRADE DIVISION

	2007-08 RESULT	2009-10 RESULT	2009-10 TARGET
2.a Per cent of clients satisfied with the services provided by International Offices and Trade division.	89%	n/a	90%

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

In 2007-08, 89 per cent of clients using the services of the International Offices and Trade division reported being "satisfied" or "very satisfied" with the services provided. This result represents an increase of 11 per cent compared to the previous year (77.6 per cent satisfaction in 2006-07) and exceeds the Ministry's business plan target of 78 per cent.

TABLE 5 » CLIENT SATISFACTION WITH ALBERTA'S INTERNATIONAL OFFICES

	2008-09 RESULT	2009-10 RESULT	2009-10 TARGET
2.b Per cent of clients satisfied with the services of international offices.	86%	n/a	n/a

SOURCE: BIENNIAL SURVEY CONDUCTED BY BANISTER RESEARCH & CONSULTING

Clients of Alberta's international offices are surveyed every two years, via a questionnaire (exit survey) distributed by nine different offices located in countries around the world. When the survey was administered in 2008-2009, the survey included clients of the China National Petroleum Corporation – Alberta Petroleum Centre (CAPC) in Beijing. Alberta subsequently phased out its role in the management of this office. For more information on the international offices survey, refer to the "Performance Measures Methodology" section of this report. The biennial survey was not conducted in 2009-10.

* The Alberta Washington Office is surveyed separately and not included in these results.

Goal Three: Advocate Alberta's interests in trade and investment liberalization, internationally and domestically

The Ministry's 2009–10 results related to this goal are in the areas of:

- negotiating and implementing domestic trade agreements
- participating in the negotiation and implementation of international trade agreements

Alberta's export profile is outlined in a series of reports produced by or on contract for the Ministry, including: *Alberta International Trade Review, 2008 and Alberta's Export Experience under Free Trade Agreements, 1988–2008.*

Negotiation and Implementation of Domestic Trade Agreements

The Ministry works to advance Alberta's domestic trade and investment interests through the negotiation and implementation of domestic trade agreements that promote the free flow of goods, services, capital and labour. Key results in 2009-10 included:

- The *TILMA Implementation Statutes Amendment Act (Bill 18)* was passed in April 2009, which provided the remaining mechanisms needed to fully implement the *Trade, Investment and Labour Mobility Agreement* (TILMA). This resulted in the launch of a new corporate registry model that provides Alberta businesses a one-stop point of registration for doing business in both Alberta and British Columbia.
- At the August 2009 meeting of the Council of the Federation, the Premier was instrumental in promoting Alberta's interests for greater pan-Canadian trade liberalization, including: development of an enforceable person-to-government dispute mechanism; reconciliation of business regulations and standards; inclusion of financial services occupations under the *Agreement on Internal Trade* (AIT) labour mobility rules; and improvements to the procurement chapter to enhance transparency and openness.
- The Minister represented Alberta at the annual meeting of the Committee of Ministers on Internal Trade in Whitehorse, Yukon, in October 2009. At that meeting ministers signed a new agreement to enhance trade in agriculture. The agreement will replace the existing AIT chapter on agriculture and when implemented will result in broader coverage of trade rules to that sector.
- Following the March 2009 Alberta-British Columbia-Saskatchewan Joint Cabinet Meeting, the Ministry led Alberta's negotiations with the other two provinces on a TILMA-like trade agreement. Negotiations focused on maintaining Alberta's TILMA commitments with British Columbia and also addressing the specific interests of Saskatchewan. The new trilateral agreement is expected to be announced in 2010.
- In March 2010, the Ministry launched AIT trade panel proceedings challenging trade restrictive regulations in Ontario that prohibit the sale of certain dairy-vegetable-oil blend agri-food products in that province.

Participating in the Negotiation and Implementation of International Trade Agreements

The Ministry promotes Alberta's interests in international trade and investment by participating in the negotiation and implementation of international trade agreements. Key results in 2009-10 included:

- The Ministry continued to pursue Alberta's interests in the World Trade Organization (WTO) "Doha Round" of multilateral trade negotiations. When successfully concluded, these negotiations should result in improved opportunities for Albertans to export agricultural and other goods and services worldwide, and potentially restrict the global use of antidumping and countervailing duties. Alberta participated in the Seventh Session of the WTO Ministerial Conference in Geneva that took place in December 2009, and the Ministry provided support and briefing on Alberta's WTO key interests and priorities for the Premier's visit to Geneva in May, 2009.
- In May 2009 Canada and the EU formally launched negotiation of a Comprehensive Economic and Trade Agreement (CETA). These negotiations included an unprecedented level of provincial involvement in the negotiating process. The Ministry led Alberta's participation in negotiating rounds in October 2009 and January 2010, as well as numerous preparatory meetings with the federal government and the other provinces and territories.
- Canada initiated and concluded negotiations with the U.S. on an Agreement on Government Procurement to address discriminatory procurement practices ("Buy American" provisions) introduced by the U.S. in their stimulus spending legislation. Alberta's positions in these negotiations were advanced by the Ministry to federal ministers in August 2009 and February 2010. Following the conclusion of the negotiations, the Ministry, in conjunction with Service Alberta, held information sessions with affected departments and municipalities in March 2010.
- The Ministry put forward Alberta's preliminary positions with respect to other trade negotiations and initiatives to which Canada is a party, including in the preparatory work for a potential Canada-India free trade agreement.
- A federal-provincial-territorial meeting of Ministers responsible for international trade matters was held in Ottawa in April 2009. The meeting provided an opportunity for the Minister to press Alberta's interests and priorities in international trade negotiations and agreements directly with the federal government.
- The Ministry continued to promote Alberta's interests in the implementation of the Canada-U.S. Softwood Lumber Agreement (SLA 2006) through attendance at federal-provincial-territorial meetings, attendance at arbitration hearings which interpreted key provisions of the Agreement, and by working with Alberta Sustainable Resource Development to review measures proposed for the forestry industry for their consistency with the SLA 2006.

Goal Three Performance Measures

TABLE 6 » CLIENT SATISFACTION WITH TRADE POLICY BRANCH

	2007-08 RESULT	2009-10 RESULT	2009-10 TARGET
3.a Per cent of clients satisfied with services provided by Trade Policy Branch.	86%	n/a	89%

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied." In 2007-08, 86 per cent of clients using the services of the trade policy branch were satisfied or very satisfied. This result represents a decrease of 4 per cent compared to the previous year (90 per cent satisfaction in 2006-07).

TABLE 7 » REPORTS/NARRATIVE RECORDS FOR MAJOR TRADE POLICY MEETINGS

	2008-09 RESULT	2009-10 RESULT	2009-10 TARGET
3.b Reports/narrative records from major trade policy meetings are reported in the annual report.	100%	100%	100%

SOURCE: INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major trade policy meetings. These reports assess how the province achieves its objectives.

In 2009-10, the Ministry met its target of reporting 100 per cent of narrative records from major trade policy meetings. Narrative records for the major trade policy meetings are available as follows:

Council of the Federation Meeting – August 7, 2009 (Regina, Saskatchewan)
Premiers agreed on a new chapter for agriculture under the Agreement on Internal Trade and announced that the new labour mobility provisions of that agreement have been approved by all jurisdictions in Canada. The communiqué is available at:

- http://www.councilofthefederation.ca

Alberta-British Columbia-Saskatchewan Joint Cabinet Meeting – September 11, 2009 (Calgary, Alberta)
The three Premiers agreed that negotiations on an internal trade agreement would be concluded by January 2010. The communiqué is available at:

- www.alberta.ca

Committee on Internal Trade (CIT) – October 15, 2009 (Whitehorse, Yukon)

Ministers responsible for internal trade endorsed a new agriculture chapter, provided direction on a proposed new person-to-government dispute resolution process and a new energy chapter. The communiqué is available on the Internal Trade Secretariat's website at:

- www.ait-aci.ca

Goal Four: Advance the interests of Alberta as an equal partner in a strengthened, united Canada

The Ministry's 2009–10 results related to this goal include:

- ensuring intergovernmental co-ordination related to key policy issues
- advancing Alberta's interests at intergovernmental meetings
- negotiating and finalizing intergovernmental agreements

Ensuring Intergovernmental Co-ordination Related to Key Policy Issues

Throughout 2009-10, the Ministry provided leadership and collaborated with other Alberta ministries to ensure a coordinated approach to intergovernmental issues. Key intergovernmental issues included:

- **Climate change:** The Ministry provided advice and strategic direction on intergovernmental issues such as Alberta's participation with the federal government in preparation for international negotiations in Copenhagen and ongoing developments with the United States.
- **Energy:** The Ministry provided advice and assistance on intergovernmental issues related to the development of Responsible Actions: A Plan for Alberta's Oil Sands Implementation Plan and Annual Progress Report for 2009, which was publicly released in March 2010. The Ministry increased its efforts related to raising awareness and understanding, both at home and abroad, of Alberta's ability and commitment to responsible development of its secure, reliable and geopolitically important energy resources.

Advancing Alberta's Interests at Intergovernmental Meetings

Intergovernmental meetings represent important opportunities for Alberta to advance its interests and priorities and to work with other provinces to influence the national agenda. Throughout 2009-10, the Ministry provided leadership and collaborated with other Alberta ministries to ensure that Alberta's interests were heard and its priorities appropriately addressed at intergovernmental venues. The Ministry worked closely with other Alberta ministries to co-ordinate briefings, policy analyses, and strategies for Alberta's successful participation in intergovernmental meetings of the Premier, ministers and deputy ministers.

The Ministry provided support for Alberta's participation in a number of intergovernmental conferences in 2009-10, including meetings of the Council of the Federation, the Western Premiers' Conference and the Alberta-British Columbia-Saskatchewan Trilateral Cabinet meeting. Alberta took advantage of opportunities at these conferences and meetings to advance its interests through intergovernmental co-operation. Descriptions of these intergovernmental conferences and meetings are also included in the "Goal Four Performance Measures" section of this report. Key conferences and meetings included:

- The annual Western Premiers' Conference was held in June 2009 in Dawson City, Yukon. Alberta led the discussion on inter-jurisdictional collaboration on combating gang violence, and the importance of provincial engagement in advancing Canada's trade interests with the US, particularly in relation to Canada's role as a secure source of clean energy.
- The annual Summer Meeting of the Council of the Federation was held in August 2009 in Regina. At the meeting, Premiers focused on priorities of innovation to ensure long-term economic prosperity, advancing open trade in Canada, reform of the employment insurance system, strengthening Canada-U.S. Relations, and enhancing international relationships. Alberta stressed the importance of North American environmental and energy regimes that are supportive of investments in the development and deployment of new technologies, such as carbon capture and storage.
- The Council of the Federation also undertook a mission to Washington, D.C., in February 2010 to meet with the National Governors' Association. Discussions at the meeting were focused on energy and environment, and trade and border issues.
- Alberta continued its collaboration with British Columbia and Saskatchewan, hosting a trilateral cabinet meeting in Calgary in September, 2009. At the meeting, Premiers signed the Western Economic Partnership, which included provisions for the development of an interprovincial trade agreement, and memoranda of understanding on international marketing, innovation, and procurement.
- Also in September 2009, Premier Stelmach and Yukon Premier Fentie signed the Alberta-Yukon Intergovernmental Relations Accord. The Accord promotes closer ties between the two jurisdictions on a variety of interests, including climate change and environmental management, education, energy and resource development and labour mobility.

At the conclusion of each intergovernmental conference and meeting, the Ministry worked with other Alberta ministries to support outcomes from the meetings.

Negotiating and Finalizing Intergovernmental Agreements

The Ministry assisted other Alberta ministries in negotiating and finalizing a number of intergovernmental agreements. A list of agreements concluded in 2009–10 is included in the "Other Information" section of this report. Key agreements in 2009-10 included:

- ***Canada Adjustment Fund Agreements:*** The Ministry assisted Sustainable Resource Development and Tourism, Parks and Recreation to conclude agreements with the federal department of Western Economic Diversification respecting mountain pine beetles management, rangeland management, on-line park reservations systems and park improvements under the federal Canada Adjustment Fund. In addition to providing federal funding for Alberta priorities, the agreements respect Alberta's jurisdiction and recognize Alberta's reporting and accounting systems.

- ***Omnibus Amendment to the Labour Market and Labour Market Development Agreements:*** The Ministry assisted Employment and Immigration to negotiate this agreement, which provides $101 million in federal funding to Alberta over the two years. The agreement provides $68 million to help the Province provide employment and training programs to its industries and to residents eligible for employment insurance. The balance, $33 million, supports provincial initiatives that help workers under-represented in the labour force and programs that help people retain their jobs or make the transition to new ones.
- ***Amendment to the Labour Market Agreement for Persons with Disabilities:*** The Ministry collaborated with Employment and Immigration to conclude a two-year extension to the Canada-Alberta Labour Market Agreement for Persons with Disabilities. This agreement provides federal funding for Alberta's labour market programs and services designed to improve the labour market participation of persons with disabilities.
- ***Affordable Housing Initiative:*** The Ministry assisted Housing and Urban Affairs to negotiate a two-year extension of this agreement. With a combined provincial and federal investment of $386 million over the next two years, the Affordable Housing Initiative aims to provide Albertans with access to affordable and secure housing. This agreement also facilitates support for Albertans whose homes require repair and renovation.
- ***Memorandum of Understanding for First Nations Education:*** The Ministry worked with Alberta Education and Alberta Aboriginal Relations to conclude a trilateral memorandum of understanding (MOU) on First Nations education with Indian Affairs and Northern Development Canada and the Assembly of Treaty Chiefs in Alberta. The MOU provides a framework for change to guide restructuring First Nations education in Alberta and provides for collaboration, supporting a range of education-related issues including parental and community engagement, Treaty and cultural awareness and on-going work on tuition and education service agreements.

Goal Four Performance Measures

TABLE 8 » CLIENT SATISFACTION WITH CANADIAN INTERGOVERNMENTAL RELATIONS DIVISION

		2007-08 RESULT	2009-10 RESULT	2009-10 TARGET
4.a	Per cent of clients satisfied with services provided by Canadian Intergovernmental Relations.	94%	n/a	90%

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied." In 2007-08, 94 per cent of clients using the services of the Canadian Intergovernmental Relations division were satisfied or very satisfied. This result represents an increase of 4 per cent compared to the previous year (90 per cent satisfaction in 2006-07).

TABLE 9 » REPORTS/NARRATIVE RECORDS FOR INTERGOVERNMENTAL CONFERENCES AND MEETINGS

	2008-09 RESULT	2009-10 RESULT	2009-10 TARGET
4.b Reports/narrative records from First Ministers' or Premiers' intergovernmental meetings are reported in the annual report.	100%	100%	100%

SOURCE: INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major conferences led by the Premier or Minister. Communiqués from major intergovernmental meetings reflect the discussion and decisions made by Premiers. These reports assess how the Province achieves its objectives.

The Ministry met its target of reporting 100 per cent of narrative records from First Ministers' or Premiers' intergovernmental meetings. Narrative records for intergovernmental conferences and meetings include the following:

Western Premiers Conference – June 17-19, 2009 (Dawson City, Yukon)

Premiers from the four western provinces and three territories met to discuss issues including employment insurance, gang violence, pharmaceutical purchasing, and the importance of Aboriginal partnerships for community growth. The communiqués are available at:

- www.scics.gc.ca

Council of the Federation Summer Meeting – August 5-7, 2009 (Regina, Saskatchewan)

Canada's Premiers met in Regina, August 5-7, for the annual Council of the Federation summer meeting. The communiqués are available on the Council of the Federation website at:

- www.councilofthefederation.ca

Alberta - British Columbia - Saskatchewan Trilateral Cabinet Meeting – September 11, 2009 (Calgary, Alberta)

Premiers Stelmach, Campbell and Wall met in Calgary to sign the Western Economic Partnership, forging closer ties to strengthen internal trade, innovation and international marketing. Premiers also discussed the importance of pension reform. The communiqué is available on the Ministry website at:

- www.international.alberta.ca

Alberta-Yukon Accord – September 11, 2009

Premiers Stelmach and Fentie signed the Alberta-Yukon Intergovernmental Relations Accord to promote closer ties between the two jurisdictions on a variety of mutual interests. The communiqué is available on the Ministry website at:

- www.international.alberta.ca

2009 British Columbia International Open Skies Summit – September 25, 2009 (Vancouver, British Columbia)

Premiers Stelmach and Campbell, and Saskatchewan Minister of Enterprise Ken Cheveldayoff signed The Declaration on Open Skies, encouraging more open skies agreements between Canada and other nations for the economic development of western Canada. Premier Stelmach's speech at the summit is available at:

- http://www.premier.alberta.ca/speeches/2009_OpenSkiesSummit.cfm

Council of the Federation Mission to Washington, D.C. – February 19-21, 2010 (Washington, D.C.)

The Council of the Federation undertook a mission to Washington in February 2010, meeting for the first time ever with its counterpart organization in the U.S., the National Governors' Association. The focus of the mission was on energy and the environment, and trade and border issues. The communiqués are available at:

- www.councilofthefederation.ca

Ministry Expenses by Function

TABLE 10 » MINISTRY EXPENSES BY FUNCTION

For the year ended March 31, 2010

(IN THOUSANDS)

	2009-10 BUDGET	2009-10 ACTUAL	RESTATED 2008-09 ACTUAL
Agriculture, Resource Management, and Economic Development	$ 15,931	$ 15,324	$ 15,682
General Government	10,391	9,101	10,401
Ministry Expense	$ 26,322	$ 24,425	$ 26,082

The consolidated budgets and financial statements of the Province of Alberta classify government expenses by function. An expense function is defined as a classification that identifies the principal purpose for which an expense is incurred rather than the activity involved. For budget purposes, expenses are allocated to 12 functions: Health; Education; Social Services; Agriculture, Resource Management and Economic Development; Regional Planning and Development; Protection of Persons and Property; Transportation, Communications and Utilities; Environment; Recreation and Culture; Housing; General Government; Debt Servicing Costs.

The Ministry's expenses fall under two functions: Agriculture, Resource Management and Economic Development, and General Government. The Agriculture, Resource Management and Economic Development function includes a wide array of Ministry services related to the development and promotion of the Alberta economy, such as trade promotion and investment attraction and the administration of Alberta's international offices. The General Government function includes expenses pertaining to Alberta's formal relations with the Federal Government, other provinces and foreign governments.

In support of The Way Forward, the Government of Alberta's plan to position the province for a strong economic recovery, the Ministry took measures in 2009-10 to limit expenditures while minimizing the impact on the level of service provided. Table 10 shows actual expenses by function in 2009-10, compared to the 2009-10 budget and to 2008-09 actual expenses for the Ministry. Actual expenses for 2009-10 were $24.4 million, which resulted in a $1.9 million surplus in 2009-10. Actual expenses for 2009-10 were $1.7 million lower than those for 2008-09. The decrease in expenditures was largely due to a reduction in Ministry staffing levels, as well as a streamlining of Ministry travel. Travel was limited to essential meetings and missions, particularly those that supported the government's commitment in The Way Forward to help Alberta businesses compete globally and continue to attract investment to the province. The size of Alberta delegations attending conferences, meetings and trade shows outside of the province was also reduced.

FINANCIAL INFORMATION

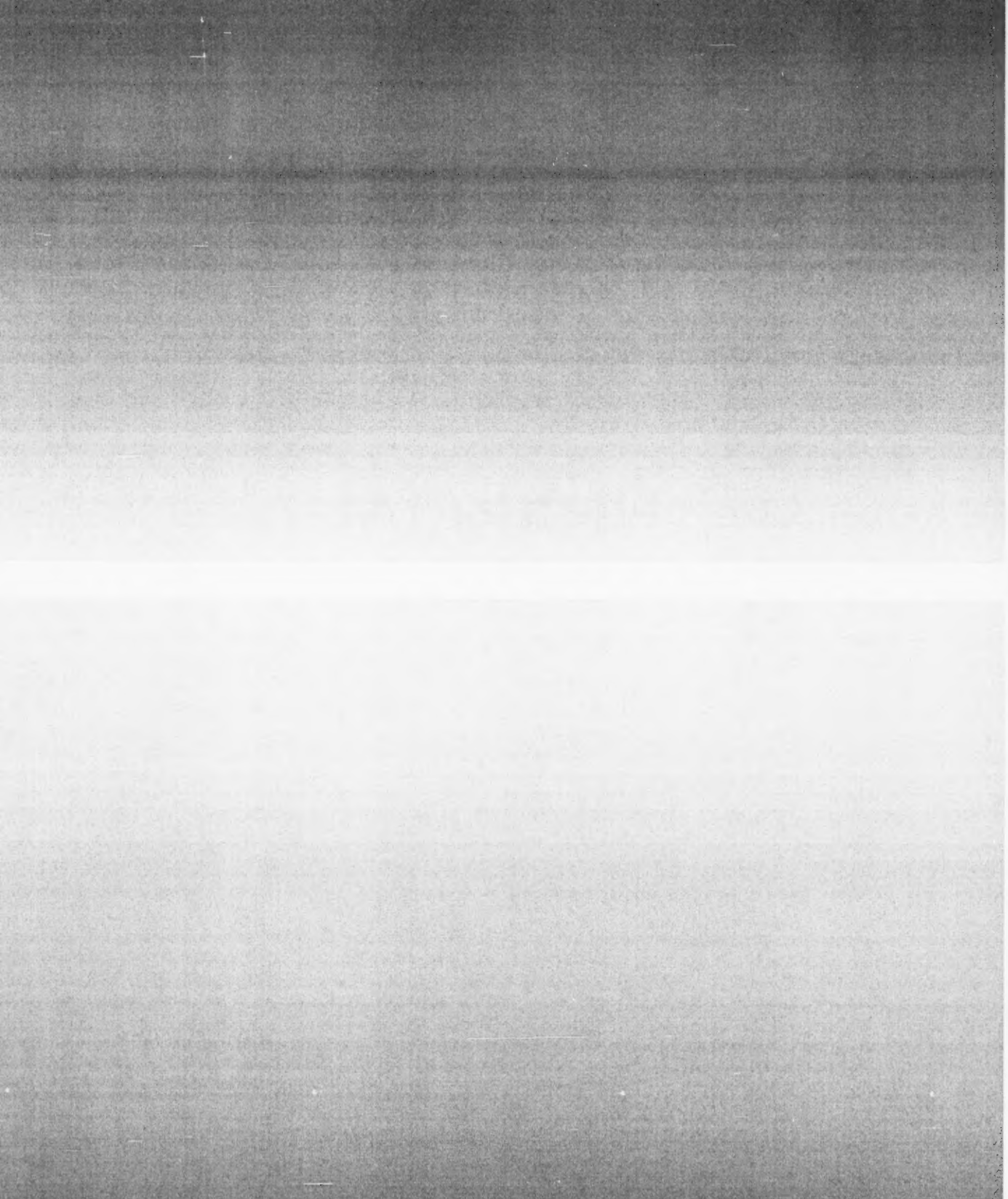


Table of Contents

36 Auditor's Report

37 Financial Statements

- 37 Statements of Operations
- 38 Statements of Financial Position
- 39 Statements of Cash Flows
- 40 Notes to the Financial Statements
- 46 Schedules to the Financial Statements
  - 46 Schedule 1. Revenues
  - 47 Schedule 2. Expenses – Directly Incurred Detailed by Object
  - 48 Schedule 3. Budget
  - 49 Schedule 4. Comparison of Expenses – Directly Incurred, Equipment/Inventory Purchases (EIP) and Capital Investment and Statutory Expenses by Element to Authorized Budget
  - 50 Schedule 5. Salary and Benefits Disclosure
  - 51 Schedule 6. Related Party Transactions
  - 52 Schedule 7. Allocated Costs

Auditor's Report

To the Members of the Legislative Assembly

I have audited the statements of financial position of the Ministry of International and Intergovernmental Relations as at March 31, 2010 and 2009 and the statements of operations and cash flows for the years then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audits.

I conducted my audits in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Ministry as at March 31, 2010 and 2009 and the results of its operations and its cash flows for the years then ended in accordance with Canadian generally accepted accounting principles.

ORIGINAL SIGNED BY

Merwan Saher, CA
Auditor General

Edmonton, Alberta
June 8, 2010

The office version of the Report of the Auditor General, and the information the Report covers, is in printed form.

Financial Statements

STATEMENTS OF OPERATIONS

Year ended March 31

(IN THOUSANDS)

	2010		2009 RESTATED (NOTE 3)
	BUDGET (SCHEDULE 3)	ACTUAL	ACTUAL
Revenues (SCHEDULE 1)			
Other Revenue	$ 15	$ 179	$ 113
	15	179	113
Expenses - Directly Incurred (NOTE 2B AND SCHEDULE 7)			
Voted (SCHEDULES 2 AND 4)			
Ministry Support Services	5,152	4,481	4,767
Intergovernmental Relations	4,476	4,229	4,020
International Relations	16,694	15,663	17,060
	26,322	24,373	25,847
Statutory (SCHEDULES 2 AND 4)			
Valuation Adjustments			
Provision for Vacation Pay	-	52	236
	-	52	236
	26,322	24,425	26,083
Net Operating Results	$ (26,307)	$ (24,246)	$ (25,970)

The accompanying notes and schedules are part of these financial statements.

STATEMENTS OF FINANCIAL POSITION

As at March 31

(IN THOUSANDS)

	2010	2009 RESTATED (NOTE 3)
Assets		
Cash and Cash Equivalents	$ 1,967	$ 1,978
Accounts Receivable (NOTE 4)	33	107
Advances (NOTE 5)	983	1,058
Tangible Capital Assets (NOTE 6)	246	317
	$ 3,229	$ 3,460
Liabilities		
Accounts Payable and Accrued Liabilities	$ 4,519	$ 4,740
Net Liabilities		
Net Liabilities at Beginning of Year	(1,280)	(1,562)
Net Operating Results	(24,246)	(25,970)
Net Financing Provided from General Revenues	24,236	26,252
Net Liabilities at End of Year	(1,290)	(1,280)
	$ 3,229	$ 3,460

The accompanying notes and schedules are part of these financial statements.

STATEMENTS OF CASH FLOWS

Year ended March 31

(IN THOUSANDS)

	2010	2009 RESTATED (NOTE 3)
Operating Transactions:		
Net Operating Results	$ (24,246)	$ (25,970)
Non-cash items included in Net Operating Results		
Amortization	93	117
Valuation Adjustments	52	236
	(24,101)	(25,617)
Decrease (Increase) in Accounts Receivable	74	(82)
Decrease in Accounts Payable and Accrued Liabilities	(273)	(405)
Cash Applied to Operating Transactions	(24,300)	(26,104)
Capital Transactions		
Acquisition of Tangible Capital Assets	(22)	(35)
Investing Transactions		
Decrease (Increase) in Advances	75	(109)
Financing Transactions:		
Net Financing Provided from General Revenues	24,236	26,252
(Decrease) Increase in Cash and Cash Equivalents	(11)	4
Cash and Cash Equivalents, Beginning of Year	1,978	1,974
Cash and Cash Equivalents, End of Year	$ 1,967	$ 1,978

The accompanying notes and schedules are part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 AUTHORITY AND PURPOSE

The Ministry of International and Intergovernmental Relations operates under the authority of the *Government Organization Act*, *Chapter G-10, Revised Statutes of Alberta 2000*.

The purpose of the Ministry is to advance Alberta's interests by leading government-wide strategies that capitalize on Alberta's regional, national and global relationships and opportunities. The Ministry fulfills this role by focusing on the following four goals:

- Advance the interests of Alberta as an equal partner in a strengthened, united Canada.
- Build and maintain effective international relations and strategies.
- Advocate Alberta's interests in trade and investment liberalization internationally and domestically.
- Facilitate exports of Alberta's value-added goods and services and attract investment in Alberta

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared primarily in accordance with Canadian generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. The PSAB financial statements presentation standard for government summary financial statements has been modified to more appropriately reflect the nature of the departments.

(a) Reporting Entity

The reporting entity is the Ministry of International and Intergovernmental Relations for which the Minister of International and Intergovernmental Relations is accountable. The Ministry Annual Report provides a comprehensive accounting of the financial position and results of the Ministry's operations for which the Minister is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance and Enterprise. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net Financing Provided from (for) General Revenues is the difference between all cash receipts and all cash disbursements made.

(b) Basis of Financial Reporting

Revenues

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

Expenses

DIRECTLY INCURRED

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the Government's budget documents.

Grants are recorded as expenses when authorized and all eligibility criteria have been met.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- amortization of tangible capital assets.
- pension costs, which comprise the cost of employer contributions during the year.
- valuation adjustments, which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

INCURRED BY OTHERS

Services contributed by other entities in support of the Ministry's operations are disclosed in Schedule 6 and allocated to programs in Schedule 7.

Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is $250,000 and the threshold for major systems enhancements is $100,000. The threshold for all other tangible capital assets is $5,000.

Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

Net Liabilities

Net liabilities represent the difference between the carrying value of assets held by the Ministry and its liabilities.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of cash and cash equivalents, accounts receivable, advances, and accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

Foreign Currency Transactions

The Ministry uses the temporal method to translate foreign currency transactions as follows:

- Monetary items are translated at the rate of exchange in effect at the balance sheet date; and
- Expense items and non-monetary items are translated at the rate of exchange in effect in the period they occur.

NOTE 3 PRIOR PERIOD RESTATEMENT

(in thousands)

(a) Program Transfers

Effective April 1, 2009, the Department of Energy transferred the budgetary responsibilities of the Oil Sands Tour Function to the Ministry. Comparatives for 2009 have been restated as if the Ministry had always been assigned with its current responsibilities. Expenses for 2008-09 were increased by $89 and the Net Financing Provided from General Revenues was increased by $10.

(b) Government Reorganization (effective April 1, 2009)

As a result of restructuring of government ministries announced on March 12, 2009, responsibility for International Marketing, Agriculture and Food Branch was transferred from the Ministry to the Department of Agriculture and Rural Development. Comparatives for 2009 have been restated as if the Ministry had always been assigned with its current responsibilities.

Net Liabilities as previously reported at April 1, 2008	$ (1,683)
Transfer to the Department of Agriculture and Rural Development	131
Transfer from the Department of Energy	(10)
Restated Net Liabilities at April 1, 2008	$ (1,562)

Net Operating Results, as previously reported at March 31, 2009	$ (28,261)
Expenses transferred to the Department of Agriculture and Rural Development	2,380
Expenses transferred from the Department of Energy	(89)
Restated Net Operating Results at April 1, 2009	$ (25,970)

NOTE 4 ACCOUNTS RECEIVABLE

(in thousands)

	2010			2009
	GROSS AMOUNT	ALLOWANCE FOR DOUBTFUL ACCOUNTS	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Accounts Receivable	$ 33	$ -	$ 33	$ 107

Accounts receivable are unsecured and non-interest bearing.

NOTE 5 ADVANCES

(in thousands)

	2010	2009
	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Travel and Other Advances	$ 983	$ 1,058

Advances are primarily for operational use for the co-located International Offices.

NOTE 6 TANGIBLE CAPITAL ASSETS

(in thousands)

	EQUIPMENT[a]	COMPUTER HARDWARE AND SOFTWARE	2010 TOTAL	2009 TOTAL
Estimated Useful Life	5 - 10 years	3 -10 years		
Historical Cost				
Beginning of year	$ 851	$ 183	$ 1,034	$ 999
Additions	22	-	22	35
	$ 873	$ 183	$ 1,056	$ 1,034
Accumulated Amortization				
Beginning of year	$ 551	$ 166	$ 717	$ 600
Amortization	87	6	93	117
	$ 638	$ 172	$ 810	$ 717
Net book value at March 31, 2010	$ 235	$ 11	$ 246	
Net book value at March 31, 2009	$ 300	$ 17		$ 317

[a] Equipment includes office equipment and furniture.

NOTE 7 CONTRACTUAL OBLIGATIONS

(in thousands)

Contractual obligations are obligations of the Ministry to others that will become liabilities in the future when the terms of those contracts or agreements are met.

	2010	2009
Service Contracts	$ 163	$ 256
Grants	20	25
	$ 183	$ 281

Estimated payment requirements for each of the next five years are as follows:

	SERVICE CONTRACTS	GRANTS	TOTAL
2010-11	$ 163	$ -	$ 163
2011-12	-	20	20
	$ 163	$ 20	$ 183

NOTE 8 OTHER BUSINESS RELATIONSHIPS

(in thousands)

Effective February 2009, the Province of Alberta renewed the agreement with the China National Petroleum Corporation (CNPC) for a further ten-year period, expiring in February 2019. The CNPC-Alberta Petroleum Centre (CAPC) is located in Beijing, People's Republic of China. The main purpose of CAPC is to promote the transfer of advanced petroleum and environment related science and technology between China and Alberta. The CAPC Board of Directors includes up to eight Alberta directors appointed by the Province of Alberta and up to ten CNPC appointed directors. As at March 31, 2010, the Province of Alberta had six directors on the CAPC Board.

Effective September 2009, Alberta reduced its operational involvement with the CAPC office, significantly reducing expenditures for this joint arrangement. During the year, the Ministry contributed $457 (2009 – $921) towards operations and training programs. These amounts are included in the Ministry's financial statements under the element "International Relations" ($252) and "International Offices" ($205) (Schedule 4).

NOTE 9 BENEFIT PLANS

(in thousands)

The Ministry participates in the multi-employer Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of $1,776 for the year ended March 31, 2010 (2009 - $1,523).

At December 31, 2009, the Management Employees Pension Plan reported a deficiency of $483,199 (2008 – $568,574) and the Public Service Pension Plan reported a deficiency of $1,729,196 (2008 – $1,187,538). At December 31, 2009, the Supplementary Retirement Plan for Public Service Managers had a deficiency of $39,516 (2008 – $7,111).

The Ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2010, the Bargaining Unit Plan reported an actuarial deficiency of $8,335 (2009 – $33,540) and the Management, Opted Out and Excluded Plan an actuarial surplus of $7,431 (2009 – deficiency of $1,051). The expense for these two plans is limited to the employer's annual contributions for the year.

NOTE 10 COMPARATIVE FIGURES

Certain 2009 figures have been reclassified to conform to the 2010 presentation.

NOTE 11 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Senior Financial Officer and the Deputy Minister of International and Intergovernmental Relations.

SCHEDULES TO THE FINANCIAL STATEMENTS

SCHEDULE 1

Revenues

Year ended March 31

(IN THOUSANDS)

	2010		2009
			RESTATED (NOTE 3)
	BUDGET	ACTUAL	ACTUAL
Other Revenue			
Refund of Expenditure	$ 15	$ 146	$ 90
Other	-	33	23
	$ 15	$ 179	$ 113

SCHEDULE 2

Expenses - Directly Incurred Detailed by Object

Year ended March 31

(IN THOUSANDS)

	2010		2009
			RESTATED (NOTE 3)
	BUDGET	ACTUAL	ACTUAL
Voted:			
Salaries, Wages and Employee Benefits	$ 20,617	$ 18,319	$ 18,304
Supplies and Services	7,273	7,260	9,127
Grants	258	449	151
Financial Transactions and Other	113	79	101
Amortization of Tangible Capital Assets	139	93	117
Total Voted Expenses	28,400	26,200	27,800
Less Recovery from Support Service Agreements with Related Parties [a]	(2,078)	(1,827)	(1,953)
	$ 26,322	$ 24,373	$ 25,847
Statutory:			
Valuation Adjustments			
Provision for Vacation Pay	-	52	236
	$ -	$ 52	$ 236

[a] The Ministry of International and Intergovernmental Relations provides Information Management Technology, Freedom of Information and Protection of Privacy Act, Finance, Administration, and Human Resource Services for the Ministry of Aboriginal Relations.

SCHEDULE 3

Budget

Year ended March 31

(IN THOUSANDS)

	2009-10 ESTIMATES	ADJUST-MENTS	2009-10 BUDGET	AUTHORIZED SUPPLE-MENTARY	2009-10 AUTHORIZED BUDGET
Revenues					
Other Revenue	$ 15	$ -	$ 15	$ -	$ 15
	15	-	15	-	15
Expenses - Directly Incurred					
Voted Expenses					
Ministry Support Services	5,152	-	5,152	-	5,152
Intergovernmental Relations	4,476	-	4,476	-	4,476
International Relations	16,694	-	16,694	-	16,694
	26,322	-	26,322	-	26,322
Statutory Expenses					
Valuation Adjustment	-	-	-	-	-
Net Operating results	$ (26,307)	$ -	$ (26,307)	$ -	$ (26,307)
Equipment/Inventory Purchases	$ 25	$ -	$ 25	$ -	$ 25

SCHEDULE 4

Comparison of Expenses - Directly Incurred, Equipment/Inventory Purchases (EIP) and Capital Investment and Statutory Expenses by Element to Authorized Budget

Year ended March 31

(IN THOUSANDS)

VOTED EXPENSE, EIP AND CAPITAL INVESTMENT	2009-10 ESTIMATES	ADJUSTMENTS [a]	2009-10 AUTHORIZED BUDGET	2009-10 ACTUAL	UNEXPENDED (OVER EXPENDED)
Ministry Support Services					
1.0.1 Minister's Office	$ 528	$ -	$ 528	$ 443	$ 85
1.0.2 Deputy Minister's Office	623	-	623	590	33
1.0.3 Communications	645	-	645	554	91
1.0.4 Corporate Services					
- Expense	3,356	-	3,356	2,894	462
- EIP	25	-	25	22	3
	5,177	-	5,177	4,503	674
Intergovernmental Relations					
2.0.1 Canadian Intergovernmental Relations	2,999	-	2,999	2,760	239
2.0.2 Trade Policy	1,477	-	1,477	1,469	8
	4,476	-	4,476	4,229	247
International Relations					
3.0.1 International Relations	9,977	(193)	9,784	9,330	454
3.0.2 International Offices	6,717	193	6,910	6,333	577
	16,694	-	16,694	15,663	1,031
	$ 26,347	$ -	$ 26,347	$ 24,395	$ 1,952
Expense	$ 26,322	$ -	$ 26,322	$ 24,373	$ 1,949
Equipment/Inventory Purchases	25	-	25	22	3
	$ 26,347	$ -	$ 26,347	$ 24,395	$ 1,952
Statutory Expenses:					
Valuation Adjustments	$ -	$ -	$ -	$ 52	$ (52)
	$ -	$ -	$ -	$ 52	$ (52)

[a] Internal reallocation of funding occurred after Estimates publication.

SCHEDULE 5

Salary and Benefits Disclosure

Year ended March 31

	2010				2009 RESTATED
	BASE SALARY [1]	OTHER CASH BENEFITS [2]	OTHER NON-CASH BENEFITS [3]	TOTAL	TOTAL [7]
Deputy Minister [4][5]	$ 264,069	$ -	$ 62,902	$ 326,971	$ 392,756
Minister - Counsellor (Alberta)	264,069	12,467	86,240	362,776	539,821
Executives					
Assistant Deputy Minister - International Relations [5]	171,703	13,183	41,664	226,550	286,468
Assistant Deputy Minister - Intergovernmental Relations	185,117	10,659	44,501	240,277	270,618
Assistant Deputy Minister - Corporate Services [6]	168,565	6,471	40,985	216,021	219,784
Executive Director - Human Resources [6]	142,646	2,738	36,170	181,554	181,549

Total salary and benefits relating to a position are disclosed.
Schedule prepared in accordance with Treasury Board Directive 12/98 as amended (the Directive).

[1] Base salary includes regular base pay.

[2] Other cash benefits include vacation payouts and lump sum payments. There were no bonuses paid in 2009-2010.

[3] Other non-cash benefits include government's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plans, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees - including tuition fees for dependent children residing with internationally posted employees.

[4] Automobile provided, no dollar amount included in other non-cash benefits.

[5] The position was occupied by two individuals at different times during 2008-2009.

[6] The incumbent's services are shared with the Ministry of Aboriginal Relations which contributes its own share of the cost of salary and benefits. Full salary and benefits are disclosed in this schedule.

[7] To conform to the government's established practice, the 2009 comparatives have been revised to exclude severance payments. Severance payments are considered to be payment for lost employment rather than for services.

SCHEDULE 6

Related Party Transactions

Year Ended March 31

(IN THOUSANDS)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties. These transactions are recorded on the Statements of Operations and the Statements of Financial Position at the amount of consideration agreed upon between the related parties:

	2010	2009
Revenues		
Recovery of expenses - international offices	$ -	$ 92
Expenses – Directly Incurred		
Supplies and services provided by other ministries	$ 120	$ 216
Receivable from the Department of Infrastructure	$ -	$ 92

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 7.

	2010	2009
Expenses – Incurred by Others:		
Accommodation	$ 1,803	$ 3,506
Legal Services	80	116
Air Transportation	49	184
Business Services & Other	770	734
	$ 2,702	$ 4,540

SCHEDULE 7

Allocated Costs

Year ended March 31

(IN THOUSANDS)

	2010							2009
	EXPENSES INCURRED BY OTHERS					ADJUSTMENTS		
PROGRAM	EXPENSES[1]	ACCOM-MODATION COSTS[2]	LEGAL SERVICES[3]	AIR TRANS-PORTATION	BUSINESS SERVICES & OTHER	VACATION PAY	EXPENSES	EXPENSES
Ministry Support Services	$ 4,481	$ 465	$ 18	$ -	$ 231	$ (10)	$ 5,185	$ 5,346
Intergovernmental Relations	4,229	396	50	25	131	24	4,855	4,913
International Relations	15,663	942	12	24	408	38	17,087	20,364
	$ 24,373	$1,803	$ 80	$ 49	$ 770	$ 52	$ 27,127	$ 30,623

[1] Expenses - Directly Incurred as per Statements of Operations, excluding valuation adjustments.

[2] Costs shown for Accommodation on Schedule 6, allocated by square footage.

[3] Costs shown for Legal Services on Schedule 6, allocated by estimated costs incurred by each program.

OTHER INFORMATION

Performance Measures Methodology

***Important note:** The Ministry introduced new goals in its 2010-13 Ministry Business Plan. As a result, all of the Ministry performance measures identified in this report will be replaced by new performance measures, which are currently under development.*

Client Satisfaction Survey

Performance Measures 1.a, 1.b, 2.a, 3.a, and 4.a: Client Satisfaction with International Relations (1.a), Alberta Office in Washington (1.b), International Trade (2.a), Trade Policy (3.a), and Canadian Intergovernmental Relations (4.a).

Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis.

In 2007, a review of all Ministry client satisfaction surveys was conducted, which resulted in one combined biennial survey for all Ministry client satisfaction surveys, except the International Offices biennial survey (performance measure 2.b). The survey for performance measures 1.a, 2.a, 2.b and 3.a was administered in 2007-08 in order to begin alternating the survey year with the international offices survey.

The 2007-2008 survey was conducted between April 28 and May 20, 2008, by Research Innovations, an independent consultant. A total of 675 invitations to complete an online survey were sent, with 12 e-mail addresses found to be inaccurate, for an adjusted total number of 663 invitations. A total of 323 clients completed the survey for an overall response rate of 49 per cent. Of clients responding, 142 (44 per cent) were internal clients (provincial government) and 181 (56 per cent) were external clients.

The Ministry's performance measures were based on an overall satisfaction question, which remained unchanged from the previous survey. This question was asked for the five program areas corresponding to the five performance measures shown below. If a respondent indicated in a preceding question that he/she did not use the program area's services, the respondent was not prompted to answer the satisfaction question.

TABLE 11 » CLIENT SATISFACTION SURVEY QUESTIONS

PROGRAM AREA	QUESTION	PERFORMANCE MEASURE
International Relations	Overall, how satisfied are you with the services that you received in the past 12 months?	1. a Client satisfaction with services provided by International Relations.
Alberta Washington Office	When thinking about the services of the Alberta Washington Office, how satisfied are you with that service?	1. b Client satisfaction with the services of the Alberta Office in Washington.
International Offices and Trade	Overall, how satisfied are you with the services that you received in the past 12 months?	2. a Percentage of clients satisfied with the services provided by International Trade.
Trade Policy	Overall, how satisfied are you with the services that you received in the past 12 months?	3. a Client satisfaction with services provided by Trade Policy.
Canadian Intergovernmental Relations	Overall, how satisfied are you with the services that you received in the past 12 months?	4. a Client satisfaction with services provided by Canadian Intergovernmental Relations.

The questions allowed for the following closed-alternative responses (with the assigned value in brackets): very satisfied (5), satisfied (4), neither (3), dissatisfied (2), or very dissatisfied (1). The percentage of respondents who responded "satisfied" or "very satisfied" were added together to determine the performance measure result.

As a result of a re-organization in 2009, the Ministry divisions upon which performance measures 1.a, 2.a, 3.a, and 4.a were based no longer exist. In 2009-10, the Ministry's client satisfaction survey was redeveloped with a new service-based focus. In the redeveloped survey, information was collected on client satisfaction with the services of the Alberta Washington Office (performance measure 1.b).

The redeveloped 2009-2010 survey was conducted between February 23 and March 26, 2010 by Resinnova (formerly Research Innovations). A total of 720 invitations to complete an online survey were sent, with 30 e-mail addresses found to be inaccurate, for an adjusted total number of 695 invitations. A total of 351 clients completed the survey for an overall response rate of 51 per cent. Of clients responding, 179 (51 per cent) were internal clients (provincial government) and 165 (47 per cent) were external clients.

Reports and Narrative Records

1.c, 3.b, and 4.b – Reports/narrative records from major international meetings and missions (1.c), major trade policy meetings (3.b), and First Ministers or Premiers intergovernmental meetings (4.b) are reported in the annual report.

Reports and narrative records from intergovernmental meetings, international meetings, missions, and major trade policy meetings involving the Ministry are prepared throughout the year. The performance measure result is the percentage of the reports and narrative records from these meetings that are included in the annual report.

International Offices Client Satisfaction Survey

2.b – Per cent of clients satisfied with services of international offices (biennial survey).

The per cent of clients satisfied with the services of the international offices was obtained from an exit survey distributed by the international office staff from April 1, 2008, to March 31, 2009. Surveys are distributed to clients who have received services from international office staff by email, hard copy, or fax.

An external consultant (Banister Research & Consulting) was contracted to collect the surveys, tabulate the results, and prepare a final report.

The survey questionnaire includes an overall satisfaction question using a five-point satisfaction scale (very satisfied, somewhat satisfied, neutral, somewhat dissatisfied, and very dissatisfied). The data indicating the per cent of respondents who stated they were very satisfied or somewhat satisfied are used to report on this measure.

The external consultant received 425 completed questionnaires (of a total of 760 questionnaires distributed), resulting in a response rate of 56 per cent. A breakdown of response rate by individual office is shown below.

International Office	Surveys Administered	Surveys Collected	Response Rate
Japan	84	66	79%
Korea	72	33	46%
China	123	111	90%
United Kingdom	93	46	49%
Taiwan	55	44	80%
CAPC	170	43	25%
Hong Kong	68	33	49%
Germany	27	17	63%
Mexico	68	32	47%
TOTAL	**760**	**425**	**56%**

The performance measure was determined from the following question: "Thinking about all the services, how would you rate your overall satisfaction?" It was a closed-alternative question based on a five-point scale: very dissatisfied, somewhat dissatisfied, neutral, somewhat satisfied, and very satisfied. The performance measure is the per cent of respondents who indicated they were either somewhat satisfied or very satisfied.

Inventory of International and Intergovernmental Agreements

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
2/24/2010	Alberta-Canada-Treaty 8 First Nation, "Memorandum of Understanding for First Nations Education in Alberta"	Aboriginal Relations
09/21/2009	Alberta-Manitoba: Aboriginal and Northern Affairs/Science, Technology Energy and Mines, "Memorandum of Understanding About E-Readiness Assessments in Aboriginal, Rural and Remote Communities"	Aboriginal Relations
03/24/2010	Alberta-Province of Shaanxi, China: Science and Technology: "Memorandum of Understanding on Research and Development Cooperation"	Advanced Education and Technology
02/22/2010	Alberta-Free State of Saxony, Germany: "Letter of Intent Regarding the Alberta-Saxony Intercultural Internship Alliance"	Advanced Education and Technology
02/02/2010	Alberta-Canada: Human Resources and Skills Development, "Special Investment Fund Agreement"	Advanced Education and Technology
09/28/2009	Alberta-Canada: Human Resources and Skills Development, "Agreement of the Exchange of Information for Canada's Student Loans Program and Alberta Student Loans Program"	Advanced Education and Technology
02/01/2010	Alberta-Yukon: Education, "Memorandum of Understanding for Apprenticeship Technical Training Seats Provided by Alberta to Yukon Registered Apprentices 2010-2011"	Advanced Education and Technology
09/21/2009	Alberta-Manitoba: Aboriginal and Northern Affairs/Science, Technology, Energy, and Mines: "Memorandum of Understanding about E-Readiness Assessment in Aboriginal Rural and Remote Communities"	Advanced Education and Technology
09/17/2009	Alberta-Saskatchewan: Advanced Education, Employment and Labour, "Letter of Intent to Establish a Cooperative Framework to Articulate and Help Facilitate Further Arrangements in Areas of Quality Assurance, Credit Transfer, and Research and Innovation"	Advanced Education and Technology
07/22/2009	Alberta-Canada: Industry, "Knowledge Infrastructure Program 2009/2010-2010/2011 – Contribution Agreement"	Advanced Education and Technology
06/30/2009	Alberta-Canada: Foundation for Sustainable Development Technology, "Memorandum of Understanding for Collaboration in Technology Innovation, Including Information-Sharing, Application Evaluations and Strategic Investments"	Advanced Education and Technology
06/22/2009	Alberta-State of Bavaria, Germany: Science, Research and the Arts, "Memorandum of Understanding for Joint Initiatives"	Advanced Education and Technology
06/08/2009	Alberta-Canada: Statistics Canada, "Letter of Agreement Regarding the 2009/10 Survey of Scientific Activities of Alberta's Departments and Agencies"	Advanced Education and Technology
04/01/2009	Alberta-Canada-Ontario, "Project Charter: Development and Application of Foresight and Future Visioning to Support Capability Based Planning for Animal Health Emergency Management in Canada"	Agriculture and Rural Development

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
06/30/2009	Alberta-Canada-Prairie Swine Health Services Ltd., "Confidentiality Agreement"	Agriculture and Rural Development
06/30/2009	Alberta-Canada-Newfoundland and Labrador-Prince Edward Island-Nova Scotia-New Brunswick-Quebec-Ontario-Manitoba-Saskatchewan-British Columbia, "Federal/Provincial/Territorial Agreement with Respect to AgriInsurance – Amending Agreement No. 2"	Agriculture and Rural Development
07/09/2009	Alberta-Canada: Canadian Food Inspection Agency, "Memorandum of Understanding for the Sharing of Information Relating to Animal Traceability"	Agriculture and Rural Development
07/21/2009	Alberta-State of Jalisco, Mexico: Secretariat of Rural Development, "Memorandum of Cooperation"	Agriculture and Rural Development
09/11/2009	Alberta-People's Republic of China: Department of Science and Technology, "Memorandum of Cooperation"	Agriculture and Rural Development
11/26/2009	Alberta-Russia: Department of Social and Economic Development of the Villages of the Tver Region, "Memorandum of Understanding"	Agriculture and Rural Development
09/13/2009	Alberta-Canada: Canadian Food Inspection Agency, "Agreement for the National Newcastle Disease Operating and Policy Procedures for Canadian Animal Health Surveillance Network Laboratories"	Agriculture and Rural Development
09/13/2009	Alberta-Canada: Canadian Food Inspection Agency, "Agreement for the National Classical Swine Fever Operating and Policy Procedures for Canadian Animal Health Surveillance Network Laboratories"	Agriculture and Rural Development
12/09/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Contribution Agreement for the 2009 Alberta Seed Potato Assistance Program"	Agriculture and Rural Development
01/12/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Contribution Agreement for the 2009 Alberta H1N1 Assistance Program"	Agriculture and Rural Development
03/18/2010	Alberta-Saskatchewan, "Letter of Agreement Regarding Humane Animal Handling"	Agriculture and Rural Development
04/01/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Collaborating Institution Agreement: Creating Agri-Value from Agriculture BioWaste"	Agriculture and Rural Development
04/01/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Memorandum of Understanding – Evaluation of Advanced Lines of Dry Bean Co-Op in Southern Alberta"	Agriculture and Rural Development
09/01/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Collaborating Institution Agreement – Deriving Maximum Benefits from the Winter Wheat Breeding Investment in Alberta"	Agriculture and Rural Development
01/12/2010	Alberta-Saskatchewan-Manitoba-Yukon-Northwest Territories-Nunavut, "Restated Western Canada Lottery Agreement"	Alberta Gaming and Liquor Commission

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
08/09/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Investment Agreement Amendment No. 1 – Reducing Respiratory Disease in Feedlot Cattle by Treatment with Bacteriophage(s) Specific for Mannheimia Haemolytica"	Alberta Innovates - Technology Futures
03/01/2010	Alberta-Canada: Natural Resources, "Class Grants and Contribution Agreement – Next Generation Community Project"	Alberta Innovates - Technology Futures
02/17/2010	Alberta-Canada: National Research Council, "Energy Storage: Making Intermittent Power Dispatchable in Alberta"	Alberta Innovates - Technology Futures
02/17/2010	Alberta-Canada: Environment, "Consulting Agreement: Hydrologic Analysis of Lakes in Saskatchewan, Manitoba and Ontario Using Stable Isotopes"	Alberta Innovates - Technology Futures
02/08/2010	Alberta-Canada: Environment, "Evaluating the Potential Role of Stable Isotopes in Canada Water Survey Examples from Mackenzie River Basin Pilot Studies"	Alberta Innovates - Technology Futures
02/03/2010	Alberta-Canada: Natural Resources, "Milk River Aquifer Study"	Alberta Innovates - Technology Futures
01/31/2010	Alberta-Canada: Public Works and Government Services, "Assignment Issued by the Government of Canada to Acknowledge Name Change"	Alberta Innovates - Technology Futures
01/18/2010	Alberta-Canada: National Research Council, "Rental of One Pair of EPS Transfer Standards"	Alberta Innovates - Technology Futures
01/12/2010	Alberta-Canada: Environment, "Isotopic Analysis of Lake Water for Canadian Wildlife Services"	Alberta Innovates - Technology Futures
01/01/2010	Alberta-Canada: Health Canada, "License for Possession, Sale and Sending/Transportation/Delivery of Controlled Substances as Per Controlled Drugs and Substances"	Alberta Innovates - Technology Futures
12/17/2009	Alberta-Canada: Natural Resources, "Development of a Limit State Standard for Onshore Pipelines"	Alberta Innovates - Technology Futures
12/16/2009	Alberta-Canada: Environment, "Stable Isotope Mass Balance of the Laurentian Great Lakes for Constraining Evaporation Losses"	Alberta Innovates - Technology Futures
12/14/2009	Alberta-Canada: Environment, "Hydrologic Analysis of Lakes in Southwest BC Using Stable Isotopes"	Alberta Innovates - Technology Futures
01/12/2009	Alberta-Newfoundland and Labrador: Environment and Conservation, "Home Range Predator Density Analyses"	Alberta Innovates - Technology Futures
11/04/2009	Alberta-Canada: Canadian Nuclear Safety Commission, "Nuclear Substance and Radiation Device License"	Alberta Innovates - Technology Futures
11/01/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Second Jasper Innovation Forum Contract"	Alberta Innovates - Technology Futures
10/01/2009	Alberta-Canada: Natural Resources, "Relative Permeability of Various Rocks in Western Canada for C02/Brine Systems"	Alberta Innovates - Technology Futures

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
09/18/2009	Alberta-Saskatchewan: Environment, "Stable Isotopes Analyses for Water Samples from the Northwest Saskatchewan Acid Deposition Monitoring Program."	Alberta Innovates - Technology Futures
09/01/2009	Alberta-Newfoundland and Labrador: Environment and Conservation, "Predator Density Analyses"	Alberta Innovates - Technology Futures
08/24/2009	Alberta-Canada: Environment, "Canadian Gasoline and Diesel Survey 2009"	Alberta Innovates - Technology Futures
08/18/2009	Alberta-Canada: Natural Resources Canada, "Extensive Review of Interaction Between Cement and CO2 and its Effect on Wellbore Integrity – Phase 2"	Alberta Innovates - Technology Futures
07/27/2009	Alberta-Canada: Canada Centre for Mineral and Energy Technology (CANMET), "Thermal Storage Wall-Systems Monitoring and Optimization"	Alberta Innovates - Technology Futures
07/01/2009	Alberta-Canada: Natural Resources, "Numerical Studies of Methane Production from Arctic Gas Hydrate Reservoirs"	Alberta Innovates - Technology Futures
06/25/2009	Alberta-Canada: Environment, "Glyphosate, AMPA and Glufosinate Analyses Contract"	Alberta Innovates - Technology Futures
06/08/2009	Alberta-Canada: National Research Council, "DNA Sequencing Contract"	Alberta Innovates - Technology Futures
06/01/2009	Alberta-Saskatchewan: Environment, "Contract for Analysis of Flight Fuel for Compliance to Canadian General Standards Board"	Alberta Innovates - Technology Futures
06/01/2009	Alberta-Canada: National Research Council, "Contract for 7 Day Toxicity Screening Study in Rodents"	Alberta Innovates - Technology Futures
04/27/2009	Alberta-Canada: National Research Council, "Master Toxicology Study Agreement"	Alberta Innovates - Technology Futures
04/23/2009	Alberta-Canada: Standards Council of Canada, "Good Laboratory Practice Compliance Recognition Agreement"	Alberta Innovates - Technology Futures
04/01/2009	Alberta-Canada: Natural Resources, "Letter of Agreement – Developing Technical Components of the National Atlas of CO2 Storage Capacity in Canada (Phase 2)"	Alberta Innovates - Technology Futures
04/01/2009	Alberta-Canada: Natural Resources Council, "Lease of Laboratory and Administrative Space to National Research Council for the Edmonton-Millwoods Facility from 2009-2010"	Alberta Innovates - Technology Futures
04/01/2009	Alberta-Canada: Centre for Mineral and Energy Technology (CANMET), "Staff Assignment and Funding Agreement for National Centre for Upgrading Technology for 2009-2010"	Alberta Innovates - Technology Futures
04/01/2009	Alberta-Canada: Centre for Mineral and Energy Technology (CANMET), "Library Services to Devon Research Facility"	Alberta Innovates - Technology Futures
04/01/2009	Alberta-Canada: Natural Resources, "Providing Library Services to NRCan at the Western Research Centre 2009/10"	Alberta Innovates - Technology Futures

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/22/2009	Alberta-Iceland: Financial Supervisory Authority, "Memorandum of Understanding Concerning the Exchange of Information"	Alberta Securities Commission
06/04/2009	Alberta-Ontario: Financial Services Commission, "Administrative and Operational Support Services for Cross-Sectoral, Cross-Jurisdictional Initiatives Agreement"	Alberta Securities Commission
08/01/2010	Alberta-British Columbia-Saskatchewan-Ontario-Quebec-Manitoba-New Brunswick-Nova Scotia, "Regulatory Cooperation related to Overseas Wealth Management Business of Chinese Commercial Banks"	Alberta Securities Commission
04/01/2010	Alberta-Canada-Siksika Family Services Corporation, "Child, Youth and Family Enhancement Master Agreement – 2010 Amending and Extension Agreement"	Children and Youth Services
04/01/2010	Alberta-Canada-North Peace Tribal Council, "2010 Child, Youth and Family Enhancement Agreement"	Children and Youth Services
02/03/2010	Alberta-Prefecture of Hokkaido, Japan: Department of Environment and Lifestyle, "Memorandum of Understanding for Volunteer Exchange"	Culture and Community Spirit
02/22/2010	Alberta-Ontario: Science North Agency, "Travelling Exhibit Lease Agreement"	Culture and Community Spirit
02/26/2010	Alberta-Canada: Canadian Museum of Civilization, "Exhibition Agreement"	Culture and Community Spirit
02/22/2010	Alberta-Canada: Royal Canadian Mint, "License Agreement"	Culture and Community Spirit
02/23/2010	Alberta-France: Museum National D'Histoire Naturelle, "Royal Tyrell Museum Outgoing Loan Agreement"	Culture and Community Spirit
07/01/2009	Alberta-Prefecture of Hokkaido, Japan: Hokkaido Amateur Sports Association, "Agreement for a Friendship Sport Exchange"	Culture and Community Spirit
09/22/2009	Alberta-Canada: "Contribution Agreement Concerning the Historic Places Initiative"	Culture and Community Spirit
09/11/2009	Alberta-Quebec: Société de Développement des Entreprises Culturelles, "Memorandum of Understanding Regarding Film Production"	Culture and Community Spirit
02/24/2010	Alberta-Canada-Treaty 8 First Nation, "Memorandum of Understanding for First Nations Education in Alberta"	Education
06/06/2009	Alberta-The Japan Foundation, "Memorandum of Understanding to Strengthen Education and Cultural Activities"	Education
05/22/2009	Alberta-Canada: Human Resources and Skills Development, "Omnibus Amending Agreement"	Employment and Immigration
08/05/2009	Alberta-Canada: Human Resources and Skills Development, "Memorandum of Understanding for Career Navigator"	Employment and Immigration
10/22/2009	Alberta-Canada: Public Works and Government Services, "Licensing Agreement – National Occupational Classification"	Employment and Immigration

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
02/19/2010	Alberta-Canada: Canada Revenue Agency, "Memorandum of Understanding for Income Verification Programs"	Employment and Immigration
04/01/2009	Alberta-Yukon: Energy, Mines and Resources, "Alberta-Yukon Royalty Audit Services Agreement 2009-2010"	Energy
07/07/2009	Alberta-Saskatchewan: Energy and Resources, "Memorandum of Agreement Regarding Access to the Alberta Petroleum Registry"	Energy
09/30/2009	Alberta-Canada: Natural Resources, "Soldier Settlement and Release Agreement"	Energy
01/28/2009	Alberta-Canada: Statistics Canada, "2010 Statistics Canada Agreement – Collection and Sharing of Information for Selected Energy Surveys"	Energy
02/02/2010	Alberta-Canada: Environment, "Memorandum of Understanding on Principles for the Provision of Climate and Weather Data and Products"	Environment
12/09/2009	Alberta-Canada: Parks Canada/Department of Fisheries and Oceans, "Memorandum of Understanding – Peace-Athabasca Delta Ecological Monitoring Program"	Environment
08/01/2009	Alberta-Canada: Health Canada, "Communication and Action Protocol for Failed Bacteriological Results in Drinking Water"	Environment
01/21/2009	Alberta-Canada: Finance, "MAV 2 Senior Note Indemnity Agreement"	Finance and Enterprise
10/05/2009	Alberta-Canada: Office of the Superintendent of Financial Institutions, "Letter of Intent Regarding Information Sharing"	Finance and Enterprise
02/15/2009	Alberta-British Columbia: Finance, "Alberta-British Columbia Memorandum of Understanding Respecting a Project to Draft Harmonized Pension Benefits Standards Legislation"	Finance and Enterprise
09/16/2009	Alberta-Canada-Ontario-Quebec, "Memorandum of Understanding for the Avoidance of Double Taxation of Corporations"	Finance and Enterprise
12/16/2009	Alberta-Canada: Finance, "Agreement to Amend the Tax Collection Agreement"	Finance and Enterprise
03/12/2010	Alberta-Canada: Finance, "Agreement on the Reconfiguration of the Working Income Tax Benefit for Alberta"	Finance and Enterprise
11/09/2009	Alberta-Canada: Public Health Agency, "Ventilator Loan Agreement"	Health and Wellness
09/01/2009	Alberta-Canada: Public Health Agency, "Memorandum of Agreement – Climate Change Infectious Adaptation Initiative - Pilot Infectious Disease Impact and Response System"	Health and Wellness
02/06/2010	Alberta-Saskatchewan: Health, "Memorandum of Understanding – Allocation of Antiviral Medications and Vaccines in the Event of an Influenza Pandemic for Alberta Residents in Lloydminster"	Health and Wellness

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
04/01/2009	Alberta-Canada: Public Health Agency/ Centre for Communicable Diseases and Infection Control, "Memorandum of Agreement – Canadian HIV Strain and Drug-Resistance Surveillance Program in Alberta"	Health and Wellness
01/12/2010	Alberta-Ontario: Perth District Health Unit, "Letter of Agreement Regarding Feeding Baby Infant Formula"	Health and Wellness
04/01/2009	Alberta-Canada: Health, "Memorandum of Agreement – Tuberculosis Control for Enhanced Support and Services to the First Nations and Inuit Health TB Control Program for Alberta First Nations on Reserve"	Health and Wellness
04/01/2009	Alberta-Saskatchewan: Health, "Lloydminster Physician On-Call Services Grant Agreement"	Health and Wellness
04/01/2009	Alberta-British Columbia-Saskatchewan-Manitoba-Newfoundland and Labrador, "Memorandum of Understanding – Provider Registry Maintenance Support (6th Amending Agreement)"	Health and Wellness
11/09/2009	Alberta-Canada: Public Safety, "Memorandum of Understanding – RCMP Enrolment Agreement"	Health and Wellness
01/01/2009	Alberta-Canada: Health, "Information Sharing Agreement – Disclosure of Information for the Purpose of Health System Management on behalf of Treaty Members (Amendment)"	Health and Wellness
05/29/2009	Alberta-Canada: Canada Mortgage and Housing Corporation, "Affordable Housing Agreement – Supplementary Agreement No. 2"	Housing and Urban Affairs
11/04/2009	Alberta-Canada: Canada Mortgage and Housing Corporation, "Federal/Provincial Rent Supplement Agreement – Supplementary Agreement No. 3"	Housing and Urban Affairs
07/12/2009	Alberta-Canada: Western Economic Diversification, "Amendment to 2005 Agreement on Royal Alberta Museum"	Infrastructure
01/20/2010	Alberta-Emirate of Abu Dhabi, United Arab Emirates: Economic Development, "Memorandum of Understanding to Enhance Government to Government Cooperation and Understanding"	International and Intergovernmental Relations
01/18/2010	Alberta-Emirate of Abu Dhabi, United Arab Emirates: Abu Dhabi Future Energy Company, "Memorandum of Understanding on Carbon Capture and Storage Technology and Policy"	International and Intergovernmental Relations
03/26/2010	Alberta-State of Veracruz: Mexico, "Declaration of Economic Cooperation"	International and Intergovernmental Relations
02/23/2010	Alberta-Free State of Saxony: Germany, "Joint Declaration of Intent on the Reinstatement of Cooperation"	International and Intergovernmental Relations
09/11/2009	Alberta-Yukon: Premier, "Intergovernmental Relations Accord"	International and Intergovernmental Relations

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
09/11/2009	Alberta-British Columbia-Saskatchewan, "Memorandum of Understanding to Conclude a Western Economic Partnership Agreement"	International and Intergovernmental Relations
09/11/2009	Alberta-British Columbia-Saskatchewan, "Memorandum of Understanding on Carbon Capture and Storage Technology and Policy"	International and Intergovernmental Relations
03/25/2010	Alberta-Canada: Justice and Attorney General, "Amending Agreement Respecting Legal Aid in Criminal Law, Youth Criminal Justice Act and Immigration and Refugee Matters"	Justice and Attorney General
12/18/2009	Alberta-Canada: Justice and Attorney General, "Project Funding Agreement – Enhanced French Language Training for the Judiciary"	Justice and Attorney General
03/29/2010	Alberta-Canada: Justice and Attorney General, "Family Justice Project Funding Agreement"	Justice and Attorney General
03/05/2010	Alberta-Canada: Justice and Attorney General, "Aboriginal Administration of Justice Client Survey Project Funding Agreement"	Justice and Attorney General
02/10/2010	Alberta-Canada: Western Economic Diversification, "Interchange Canada Addendum Agreement Covering the Assignment of a Provincial Coordinator – Civil Mediation Program"	Justice and Attorney General
10/21/2009	Alberta-British Columbia: Citizens' Services, "Licence Agreement: WebCATS Software"	Justice and Attorney General
01/01/2010	Alberta-Canada: Justice and Attorney General, "Memorandum of Agreement for the Purpose of Designating The 'Child Support Recalculation Program' As a Provincial Child Support Service"	Justice and Attorney General
03/31/2010	Alberta-Canada: Canadian Heritage, "Agreement on French Language Services 2009-10 – 2010-11"	Municipal Affairs
04/01/2009	Alberta-Canada: Indian and Northern Affairs Canada, "Comprehensive Funding Agreement"	Seniors and Community Supports
09/21/2009	Alberta-Canada: Statistics Canada, "Agreement to Provide Access to QP Source Professional Electronic Database #E149175"	Service Alberta
06/12/2009	Alberta-Canada: Statistics Canada, "Agreement to Provide Access to QP Source Professional Electronic Database #E146145"	Service Alberta
03/16/2010	Alberta-Saskatchewan-Manitoba-Quebec-Nova Scotia-New Brunswick, Newfoundland and Labrador, Prince Edward Island-Nunavut-Northwest Territories-Yukon, "Memorandum of Understanding for the Process for Provinces and Territories to Act Together in Respect of the Proposed Access Copyright Government Tariffs (2005-2009 and 2010-2014)"	Service Alberta
07/16/2009	Alberta-Canada: National Revenue, "Registries On-Line Electronic Access Agreement"	Service Alberta
01/22/2010	Alberta-Canada: Service Canada, "Amending Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation #000-01231"	Service Alberta

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
03/04/2010	Alberta-Canada: Service Canada, "Amending Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation #000-05517"	Service Alberta
09/25/2009	Alberta-Ontario: Government Services, "Alberta-Ontario Electronic Tender Notice Exchange Contract"	Service Alberta
07/31/2009	Alberta-British Columbia: Registrar of Companies, "TILMA Registrar Agreement"	Service Alberta
04/01/2009	Alberta-Canada: Public Safety and Emergency Preparedness, "Amending Agreement to the RCMP First Nations Community Policing Services Framework Agreement"	Solicitor General and Public Security
12/11/2010	Alberta-British Columbia: Citizens' Services, "Figaro System License Agreement"	Solicitor General and Public Security
07/10/2010	Alberta-Canada: Royal Canadian Mounted Police, "Memorandum of Understanding – Alberta Law Enforcement Response Teams (ALERT)"	Solicitor General and Public Security
04/01/2010	Alberta-Canada-Lesser Slave Lake Regional Council, "Amendment Number One to the Transitional Tripartite Agreement for the RCMP First Nation Community Police Service and the Funding of the Lakeshore First Nation Police Service"	Solicitor General and Public Security
11/06/2010	Alberta-Canada: Public Safety and Emergency Preparedness, "Self-Administered Police Service Workshop 3 – Contribution Agreement"	Solicitor General and Public Security
04/01/2010	Alberta-Canada-Tsuu T'ina Nation, "Police Service Agreement for the Tsuu T'ina Nation Territory – Amendment Number 5"	Solicitor General and Public Security
03/31/2010	Alberta-Canada-Tsuu T'ina Nation, "Police Service Agreement for the Tsuu T'ina Nation Territory – Amendment Number 6"	Solicitor General and Public Security
04/01/2010	Alberta-Canada-North Peace Tribal Council, "Police Service Agreement for the North Peace Tribal Council Service Territory – Amendment Number 5"	Solicitor General and Public Security
06/01/2010	Alberta-Canada: Royal Canadian Mounted Police, "Secondment of Constable Farica Prince to the RCMP Agreement"	Solicitor General and Public Security
04/01/2010	Alberta-Canada-Blood Tribe, "Amendment Number Six to the Community Tripartite Agreement for the Blood Tribe Police Service/Commission"	Solicitor General and Public Security
03/31/2010	Alberta-Canada-Blood Tribe, "Amendment Number Seven to the Community Tripartite Agreement for the Blood Tribe Police Service/Commission"	Solicitor General and Public Security
05/19/2010	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property (D201700)"	Solicitor General and Public Security
04/01/2010	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property (D201746)"	Solicitor General and Public Security
09/14/2009	Alberta-Canada: Public Safety, "National Critical Infrastructure Strategy Agreement"	Solicitor General and Public Security

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
03/24/2009	Alberta-Ontario: Community Safety and Correctional Services, "Alberta – Physical Readiness Evaluation for Police (A-PREP) Licensing Agreement"	Solicitor General and Public Security
01/22/2010	Alberta-British Columbia: Public Safety and Solicitor General, "Memorandum of Agreement for Special Provincial Constable Appointments for Alberta Sheriffs Deployed to the 2010 Olympic Winter Games"	Solicitor General and Public Security
01/22/2010	Alberta-Canada: Royal Canadian Mounted Police, "Memorandum of Understanding for the Deployment of Alberta Sheriffs to British Columbia during the 2010 Olympic and Paralympic Winter Games"	Solicitor General and Public Security
04/22/2009	Alberta-British Columbia-Northwest Territories-Saskatchewan-Yukon-Alaska-Idaho-Montana-Oregon-Washington, "Northwest Wildland Fire Protection Agreement (Northwest Compact) – Cooperative Operating Plan 2009"	Sustainable Resource Development
05/01/2009	Alberta-Canada: Parks Canada Agency, "Memorandum of Understanding for Wildland Fire Management"	Sustainable Resource Development
05/11/2009	Alberta-Canada: Natural Resources Canada, "Letter of Agreement Regarding Support for the GeoBase Steering Committee and Secretariat Operations"	Sustainable Resource Development
04/08/2009	Alberta-British Columbia: Forests and Range, "Border Fire Zone Memorandum of Agreement"	Sustainable Resource Development
04/15/2009	Alberta-Northwest Territories: Environment and Natural Resources, "Fire Cooperation Zone Agreement"	Sustainable Resource Development
04/30/2009	Alberta-Northwest Territories: Environment and Natural Resources, "Memorandum of Understanding for Cooperation on Managing Shared Boreal Populations of Woodland Caribou"	Sustainable Resource Development
07/08/2009	Alberta-Canada-University of Alberta, "Memorandum of Understanding – Wildland Fire Science"	Sustainable Resource Development
07/22/2009	Alberta-State of Jalisco, Mexico: Secretariat of Rural Development, "Alberta-Jalisco Forestry Cooperation Agreement"	Sustainable Resource Development
09/02/2009	Alberta-Canada: Natural Resources Canada, "Forest Industry Long-Term Competitiveness Strategy Program for the Development of a National Forest Pest Strategy – Non-Repayable Contribution Agreement"	Sustainable Resource Development
12/21/2009	Alberta-Canada: Natural Resources Canada, "Forest Industry Long-Term Competitiveness Strategy Program for the Development of a National Forest Pest Strategy – Amendment No. 1 to the Contribution Agreement"	Sustainable Resource Development
01/15/2010	Alberta-Canada: Natural Resources Canada, "Memorandum of Understanding – Remeasurement of the National Forest Inventory"	Sustainable Resource Development
01/26/2010	Alberta-Saskatchewan: Environment, "Management and Suppression of Wildland Fires in Certain Areas Along the Alberta-Saskatchewan Boundary Agreement"	Sustainable Resource Development

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
04/01/2010	Alberta-Canada: Indian Affairs and Northern Development, "Comprehensive Funding Arrangement – Alberta Region for Use With Recipients Other than First Nations and Tribal Councils for 2010/11"	Sustainable Resource Development
03/01/2010	Alberta-Canada: Western Economic Diversification Canada, "Financial Assistance Under the Community Adjustment Fund: Provincial Grazing Reserve Program"	Sustainable Resource Development
05/15/2009	Alberta-Canada: Statistics Canada, "Travel Survey of Residents in Canada Agreement"	Tourism, Parks and Recreation
11/27/2009	Alberta-Ontario-British Columbia-Northwest Territories-Yukon-Sasktchewan-Quebec-Canada, "Canadian Tourism Commission Research Partnering Agreement"	Tourism, Parks and Recreation
06/15/2009	Alberta-Canada: Western Economic Diversification, "Community Adjustment Fund Contribution Agreement: Parks Beautification"	Tourism, Parks and Recreation
07/31/2009	Alberta-Canada: Parks Canada Agency, "Project Contribution Agreement – Use and Occupancy of Land in Yoho National Park by Alberta for a Tourist Information Centre"	Tourism, Parks and Recreation
11/27/2009	Alberta-Canada-Ontario, "Consumer and Travel Trade Research in Brazil"	Tourism, Parks and Recreation
03/12/2009	Alberta-Canada: Environment, "Agreement on Washroom Upgrades at the Field Visitor Information Centre"	Tourism, Parks and Recreation
11/09/2009	Alberta-Canada: Transportation, Infrastructure and Communities, "Contribution Agreement for Major Highway Infrastructure Projects Under the Building Canada Fund"	Transportation
10/22/2009	Alberta-Canada-Ontario-Quebec-Nova Scotia-New Brunswick-British Columbia-Manitoba-Prince Edward Island-Saskatchewan-Newfoundland and Labrador-Yukon-Northwest Territories, "Memorandum of Understanding Respecting a Federal/Provincial/Territorial Agreement on Vehicle Weights and Dimensions"	Transportation
09/25/2009	Alberta-British Columbia-Saskatchewan, "2009 Declaration on Open Skies"	Transportation
10/26/2009	Alberta-Saskatchewan: Highways and Infrastructure, "Commercial Vehicle Harmonization Memorandum of Understanding"	Transportation
05/11/2009	Alberta-Canada: National Defence, "Memorandum of Agreement Concerning the Anthony Henday Highway"	Transportation
03/11/2010	Alberta-Canada: Transport, Infrastructure and Communities, "Municipal Rural Infrastructure Fund Agreement – Amendment No. 2"	Transportation
01/01/2010	Alberta-British Columbia-Ontario-Quebec-Nova Scotia-New Brunswick, "Information Sharing Agreement"	Treasury Board

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/15/2010	Alberta-Canada: Transport, Infrastructure and Communities, "Canada – Alberta Infrastructure Stimulus Fund 2009-2010/2010-2011"	Treasury Board
11/02/2010	Alberta-Canada: Transport, Infrastructure and Communities, "Building Canada Fund – Communities Component Amended Agreement 2007-2017"	Treasury Board
01/01/2010	Alberta-British Columbia-Ontario-Quebec-Nova Scotia-New Brunswick, "Information Sharing Agreement"	Treasury Board
06/29/2009	Alberta-Canada: Transport, Infrastructure and Communities, "Building Canada Plan 2007/08-2016/2017 – Territorial Base Funding Agreement"	Treasury Board

International and Intergovernmental Relations

Annual Report
2009-2010

International and Intergovernmental Relations
12th Floor, Commerce Place
10155-102 Street NW
Edmonton, Alberta T5J 4G8
Phone: 780 · 422 · 1510
Fax: 780 · 415 · 2635
Website: www.international.alberta.ca

SEPTEMBER 2010
ISBN: 978-0-7785-5827-9 ISSN: 1920-4523

Government of Alberta